

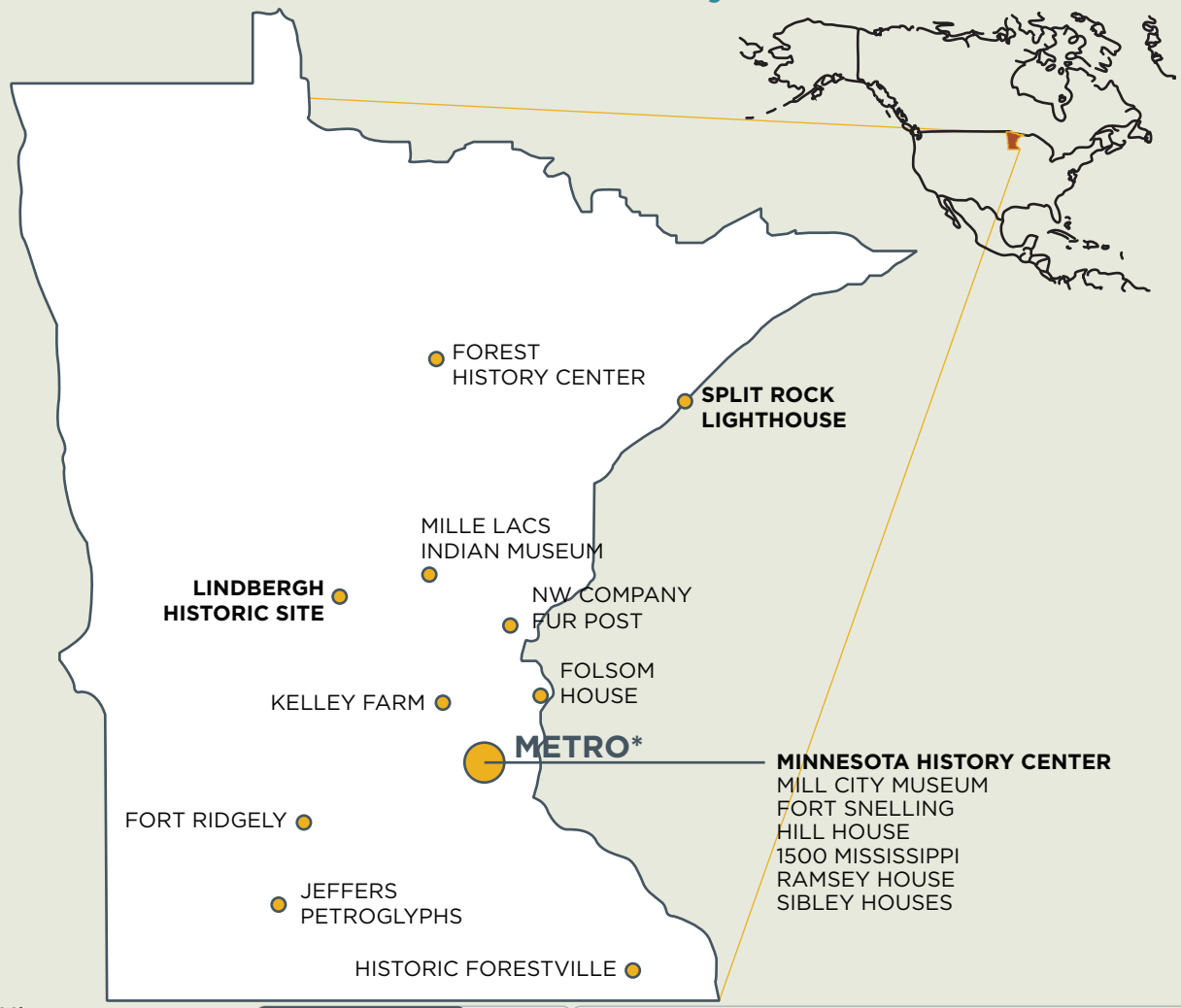
Integrating Sustainability Metrics into Operational and Strategic Decision-Making

Lightning Session 2A: Management & Business
Behavior, Energy, Climate Change Conference
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Shengyin Xu
Minnesota Historical Society

Introduction

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Introduction

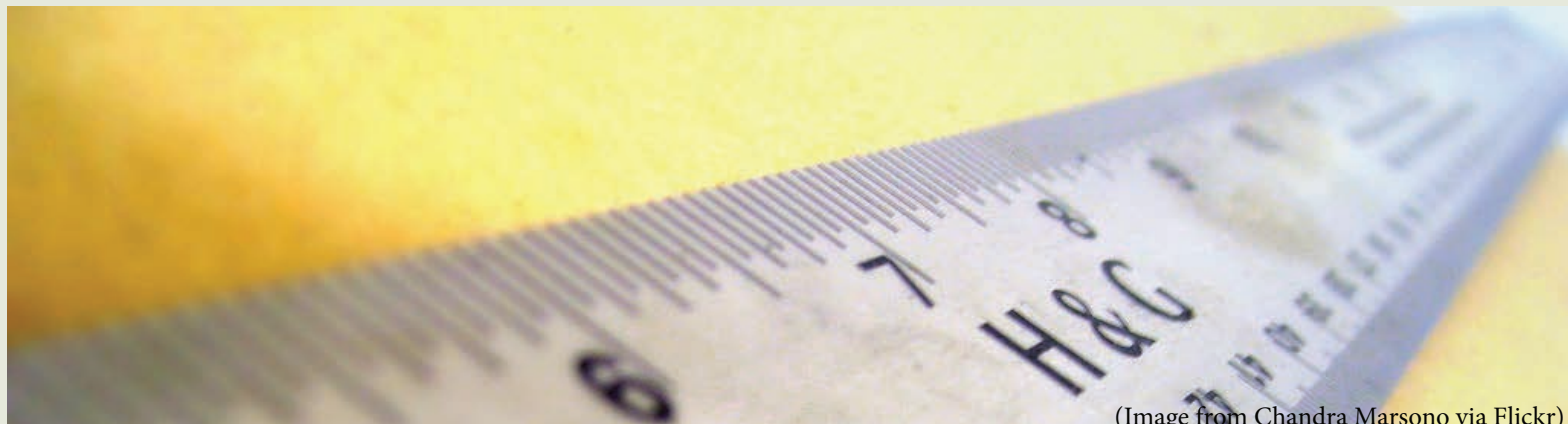
Measuring Sustainability

Utilize Metrics to Meet Challenges

- Comprehensive inclusion of environmental, economic, and social impacts;
- Means of understanding progress towards sustainability;
- Measurements can integrate into long-term planning and operational decision-making processes.

“What gets measured gets done”

(attributed to Peter Drucker)



(Image from Chandra Marsono via Flickr)

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Measurements

Institutional Sustainability Metric - Greenhouse gas emissions

- Representation of consumption activities;
- Includes carbon dioxide (most common), methane, and nitrous oxide;
- Unit in carbon dioxide equivalent (CO₂e);
- Standardization protocols available by IPCC, WRI, and other organizations.

Other Methods Utilized

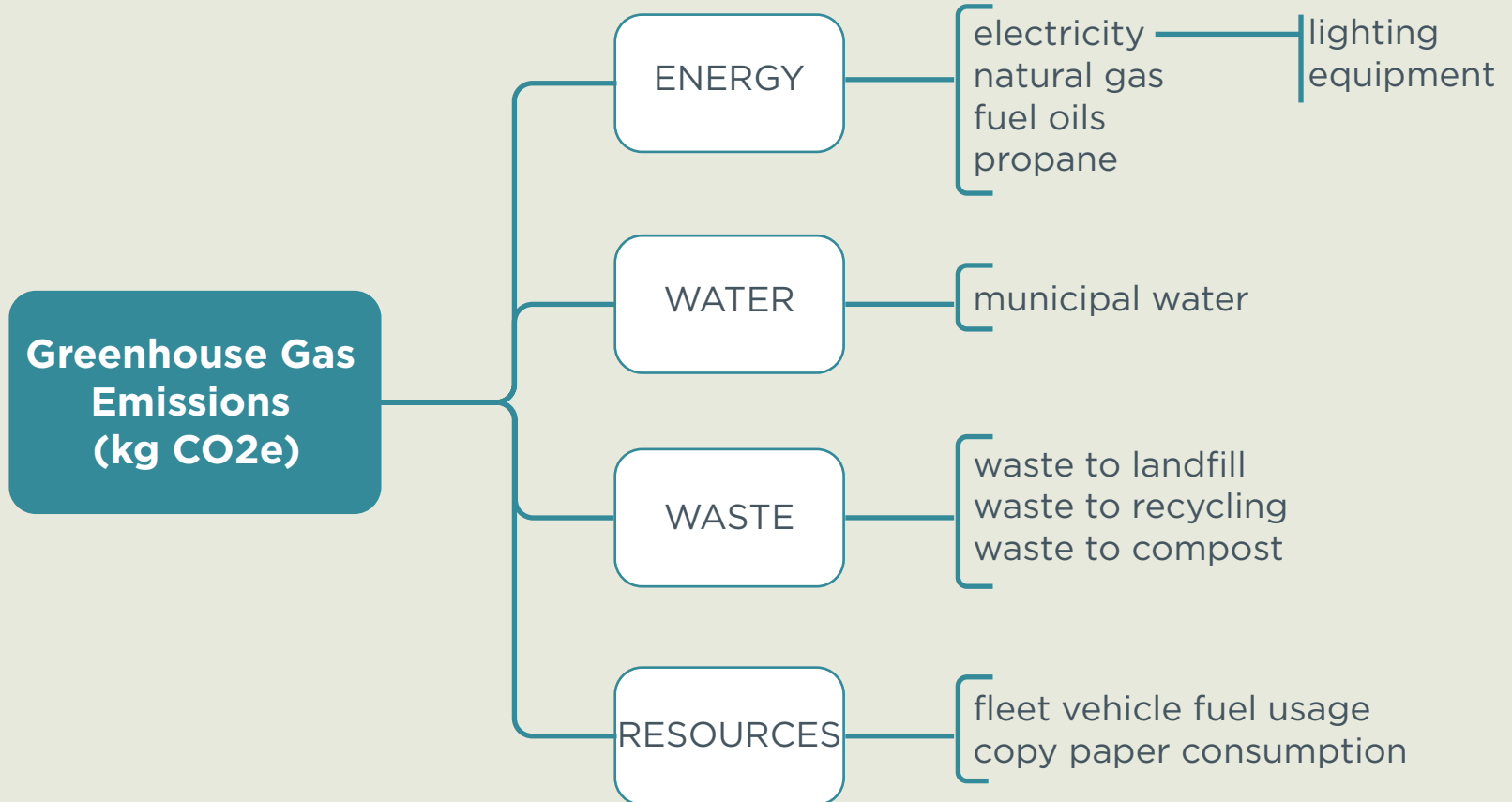
- Custom criteria for environmentally preferred purchasing - C2C and LCA;
- LEED certifications for renovations and existing building operations;
- Energy audits for benchmarking, as part of Energy Star.



(<http://www.federaltimes.com/article/20101005/FACILITIES01/10050304/New-tool-helps-agencies-measure-greenhouse-gas-emissions>)

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Scope



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Institutional GHG Emissions

● GHG emissions
in MT of CO₂e

● Location

1500 1500 Mississippi

HFS Fort Snelling

JJH J.J. Hill House

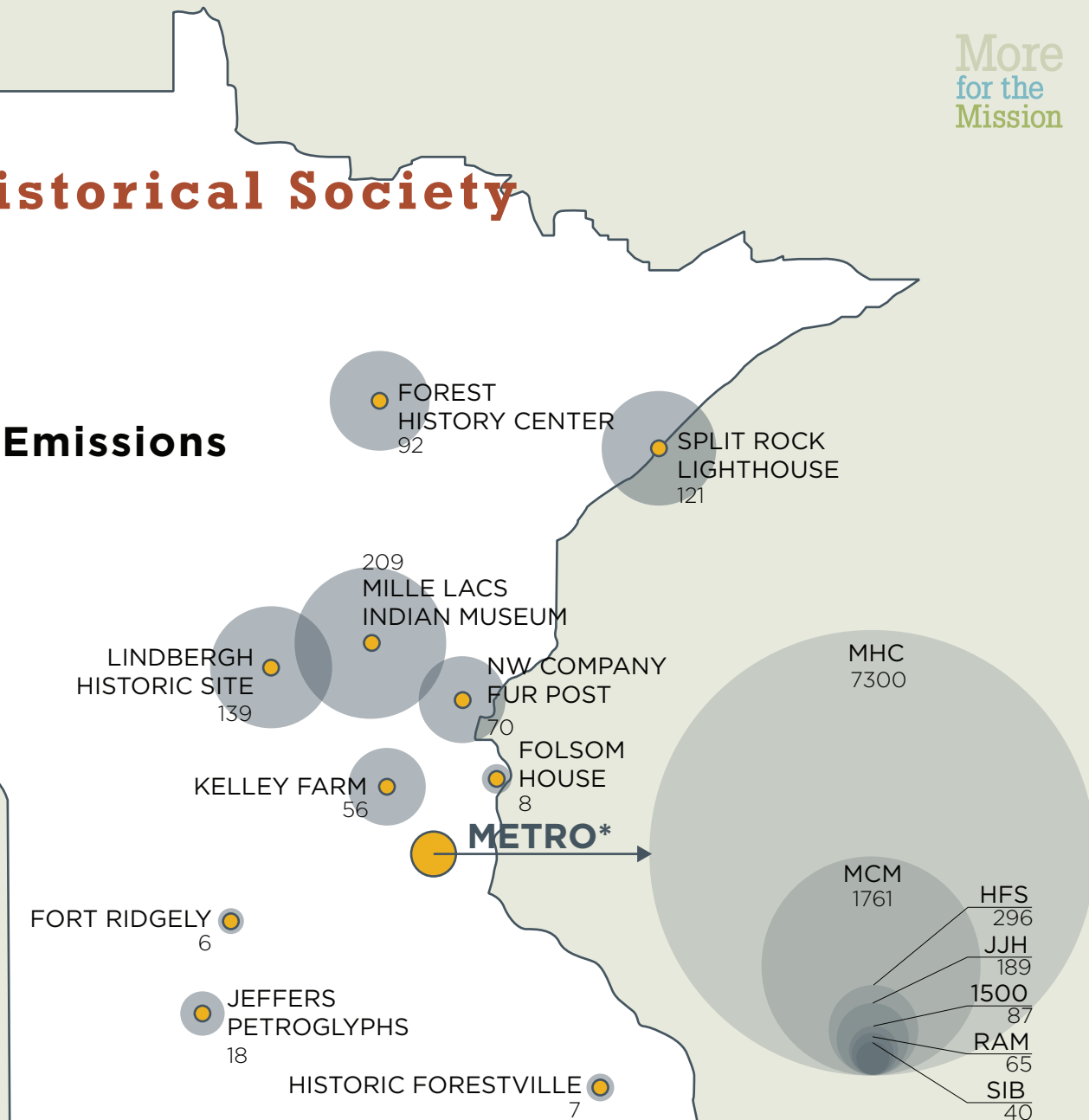
MCM Mill City Museum

MHC History Center

RAM Ramsey House

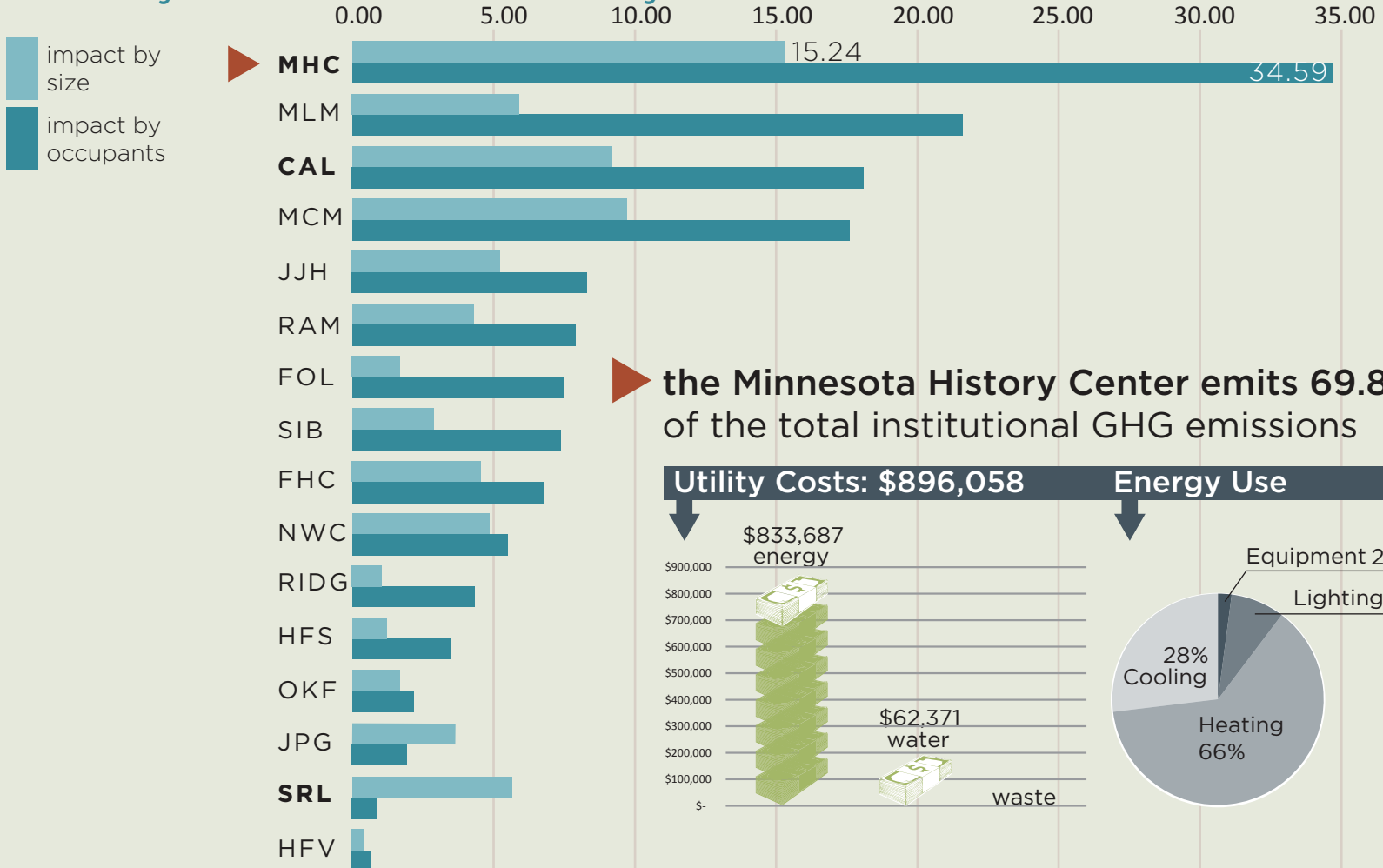
SIB Sibley House

* Metro area emission
bubbles are scaled at 1:2.

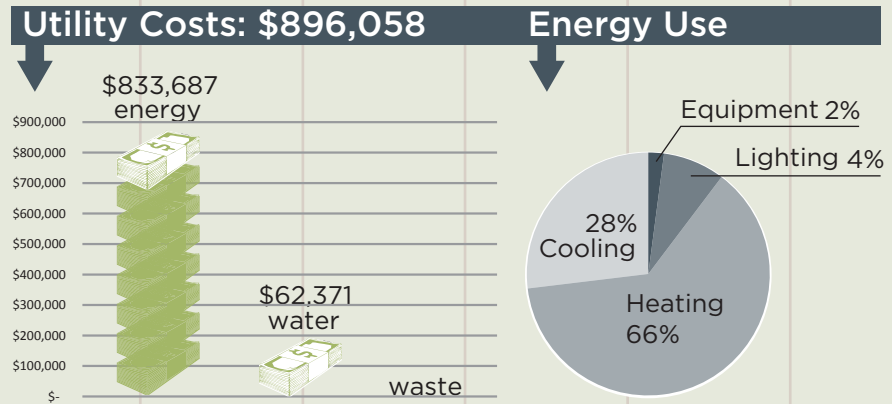


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Analysis - Minnesota History Center

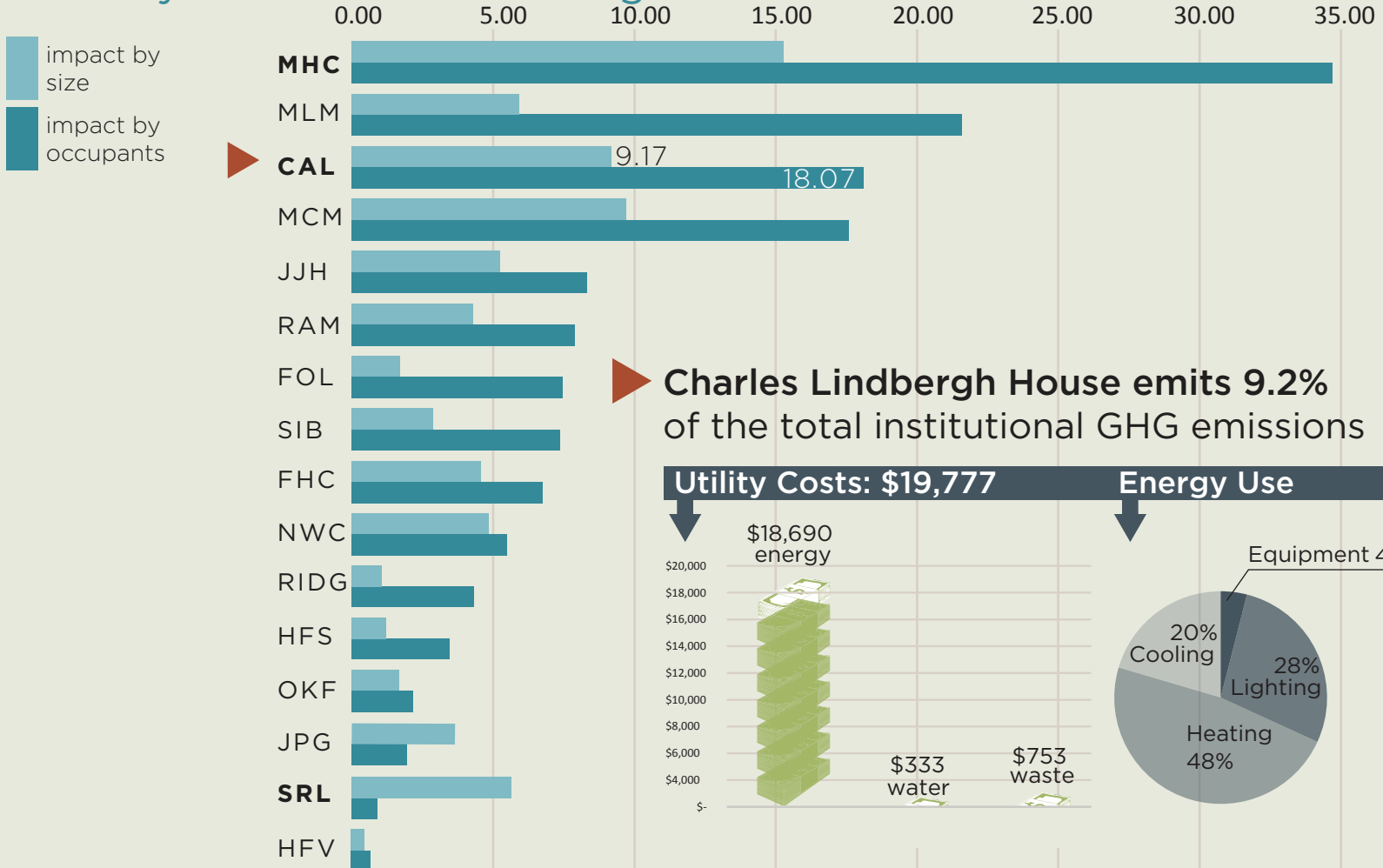


▶ the Minnesota History Center emits 69.8% of the total institutional GHG emissions

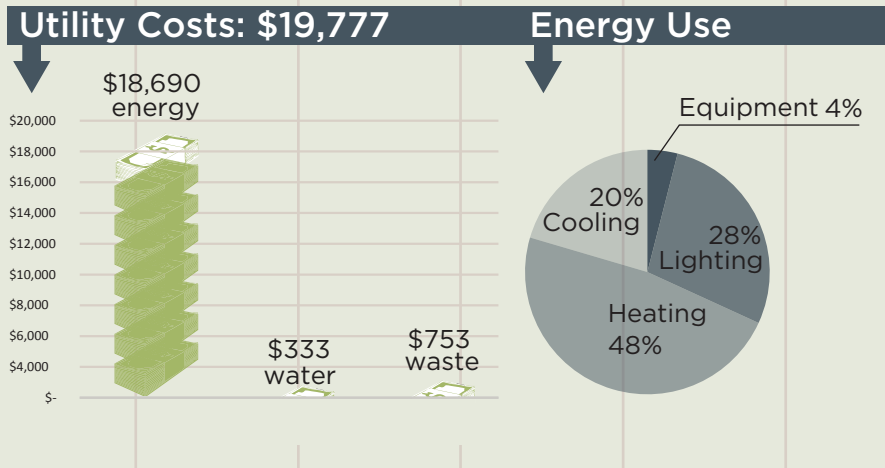


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Analysis - Charles Lindbergh House

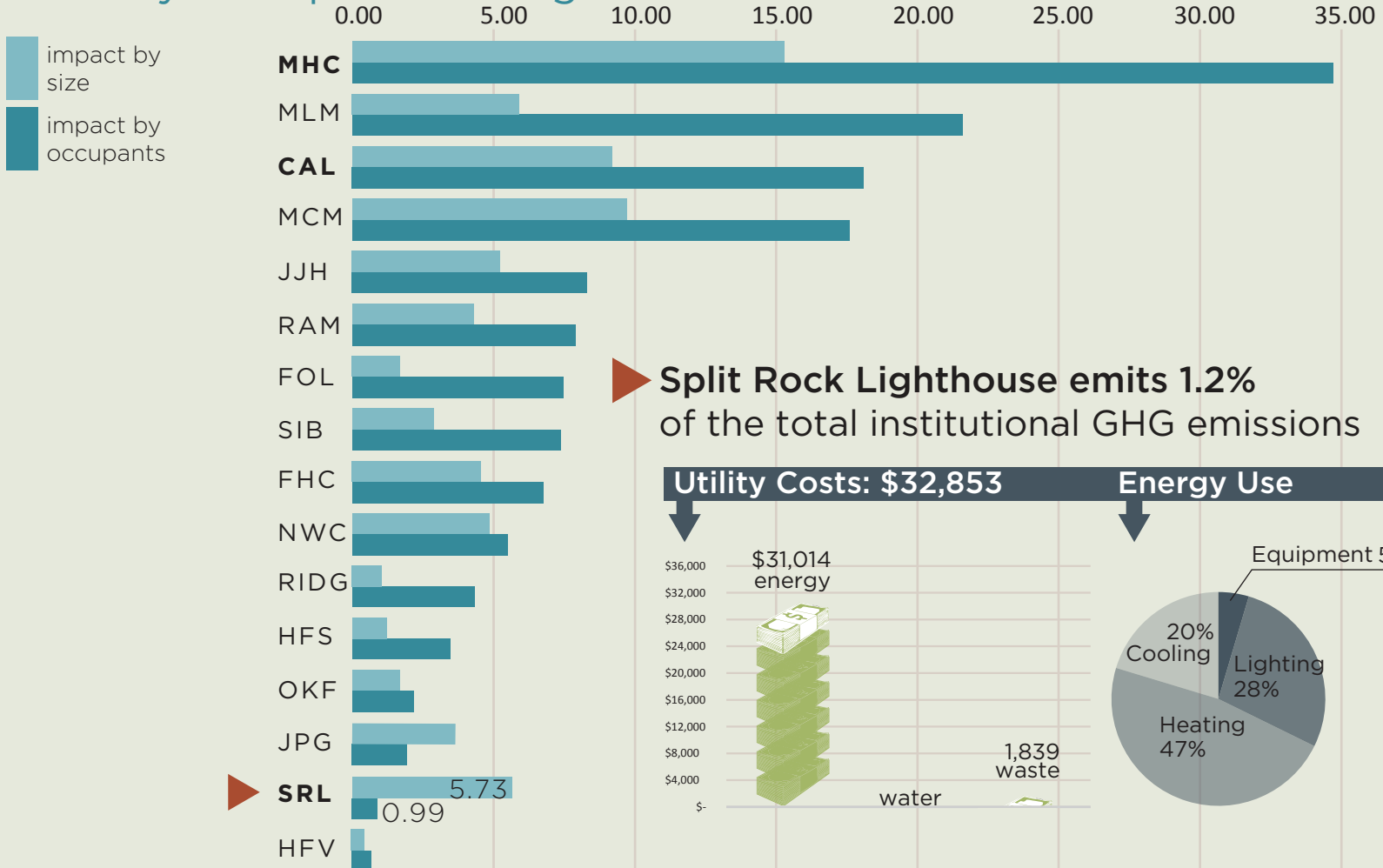


▶ Charles Lindbergh House emits 9.2% of the total institutional GHG emissions

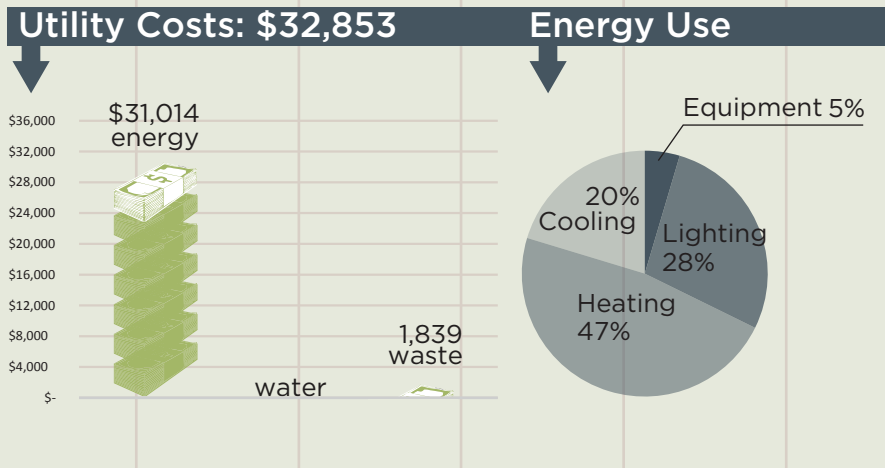


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Analysis - Split Rock Lighthouse



► Split Rock Lighthouse emits 1.2% of the total institutional GHG emissions



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Responding to Data

Short-Term Actions	Cost	Avg Annual Savings	Pay-back	GHG Impact
LED fixtures to replace high pressure sodium in conservation areas of History Center museum.	\$108,610	\$2,100	27.3	15,443
LED lamps to replace halogen in retail areas of Split Rock Lighthouse Visitor Center.	\$3,780	\$1,355	2.9	8,784
Unoccupied space heating setpoint in Lindbergh House Visitor Center lowered from 60F/15.5C to 55F/12.8C.	\$13	\$587	0.0	8,796
Use CO2 sensors in return air of each air-handler to control outside air dampers by demand at Split Rock Lighthouse.	\$10,120	\$2,379	4.2	640
Add occupancy sensor for restroom exhaust fan in Lindbergh House Visitor Center.	\$253	\$8	20.8	109

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Responding to Data

Engagement Strategies	Cost	Avg Annual Savings	Pay-back	GHG Impact
Computer equipment kill switch 6 of 7 days a week in History Center building.	\$9,040	\$26,083	0.4	196,120
Conversion of 20% of site-to-site meetings to web-based meetings.	\$1,828	\$7,608	0.3	16,264
Copy paper reduction by 20% through print-tracking and staff campaign at History Center.	\$5,000	\$4,159	1.3	3,086

More for the Mission

Money saved through sustainability is money for our mission | Using the Power of History to Transform Lives | Preserving * Sharing * Connecting

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Responding to Data

Long-Term Planning	Cost	Avg Annual Savings	Pay-back	GHG Impact	Maintenance Cost	Program
Forest History Center geothermal system to replace fuel oil system.	\$330,650	\$8,069	41.0	33,278	\$200	No
Forest History Center wood pellet fired boiler to replace fuel oil system.	\$128,900	\$6,526	19.8	-14,754	\$5,000	Yes
Forest History Center natural gas furnance to replace fuel oil system.	\$119,409	\$7,282	16.4	32,637	\$300	No

Qualitative and quantitative factors are considered in long-term, strategic projects.

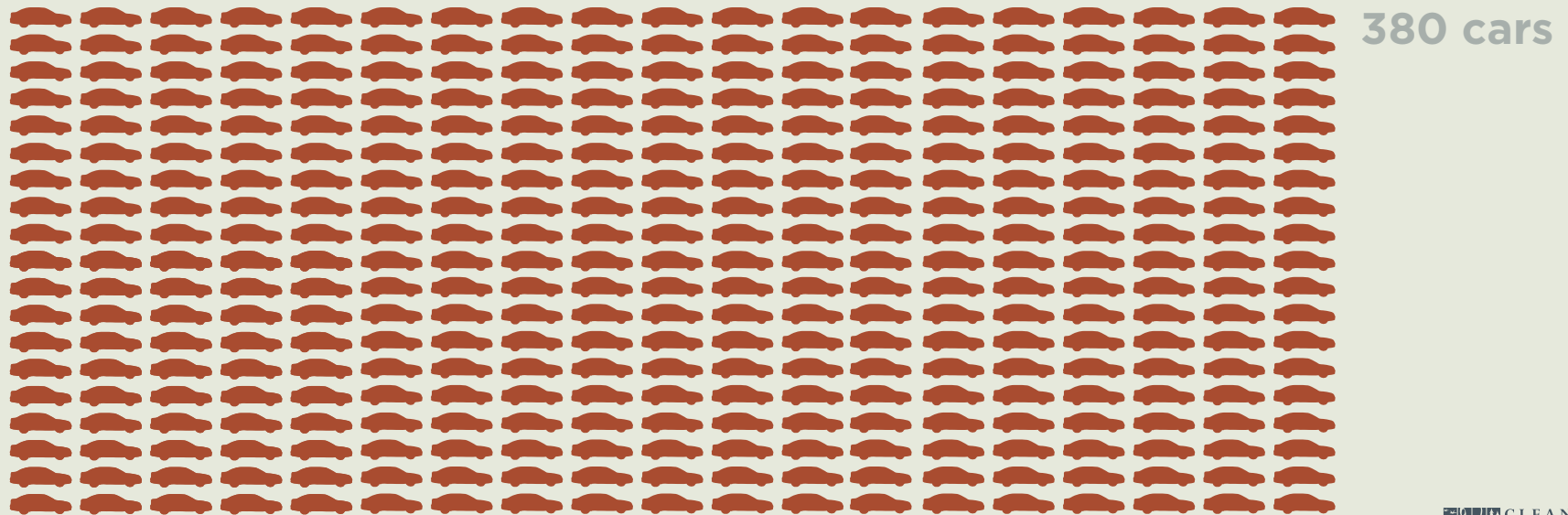
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Outcomes

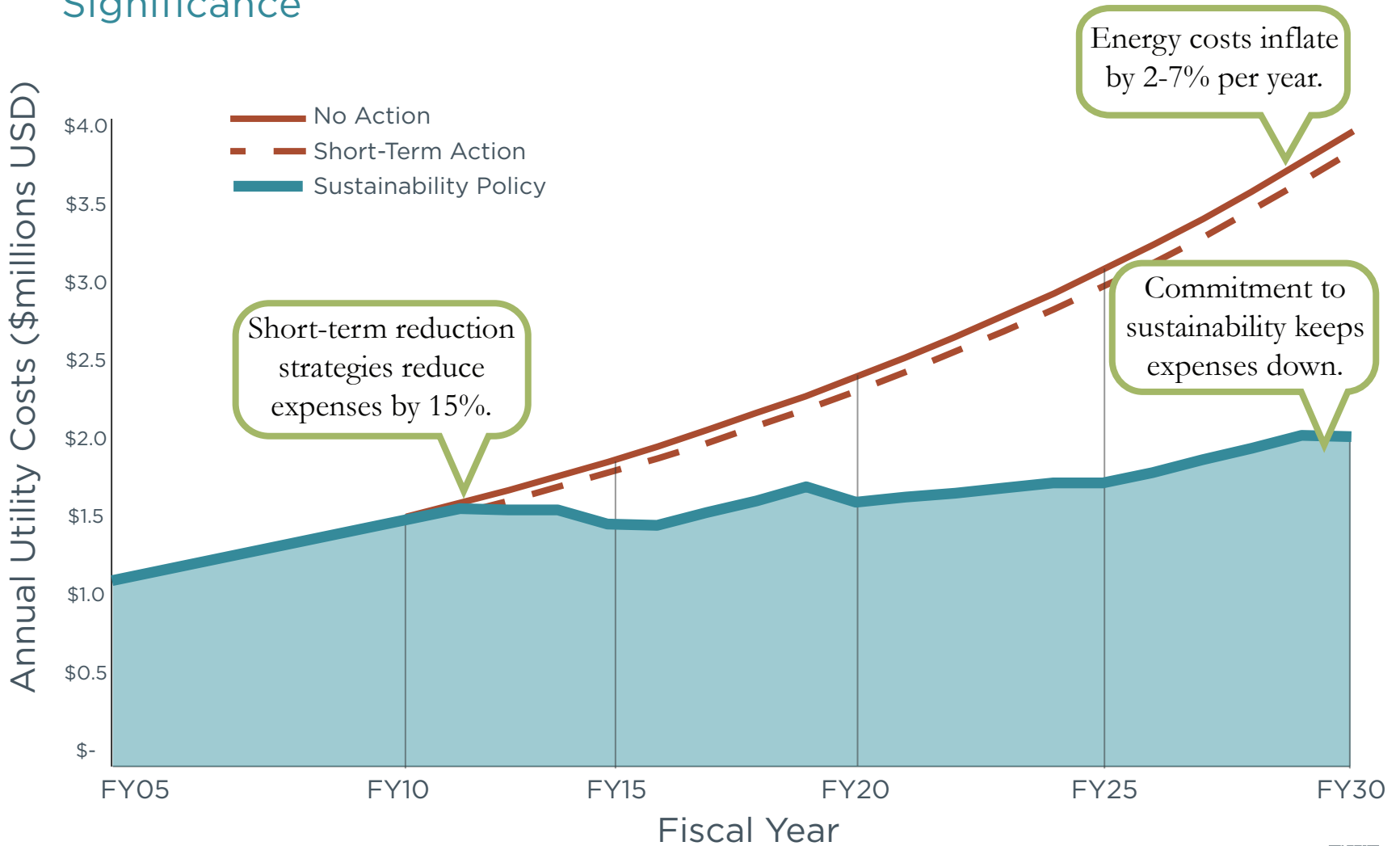
Save **\$1.8 million** in utility bills in 5 years



Reduce GHG emissions by **1.5 million kg (15%)**



Minnesota Historical Society Significance



Conclusions

Benefits

Measuring sustainability is a key first step to integrating sustainability into an organization.

Growing Availability of Resources

- Tools exist to help simplify data collection and analysis.
- Different methods for different scopes and scales.
- Growing body of manufacturers and private organizations that provide sustainability studies or conduct LCA measures on their products or services.

Benefits

- Data-based decision-making at operational and strategic levels.
- Save money, time, and resources in the long-run.
- Engagement opportunity for staff, visitors, and other stakeholders.

Thank you!

Questions?

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www.blogs.mnhs.org/sustainability