The Role of Behavioral Approaches in Utility Customer Experience



BECC Conference November 2013



SDG&E Overview



- Serving 3.5 million electric and gas consumers
- 1.4 million smart electric and 850,000 smart natural gas meters
 - 1.3 million residential customers
 - 100,000 business customers
- 5,000 employees
- Strong commitment to energy efficiency and demand response



A Changing Mindset



Adapt to new environment

without losing focus on core activities

Redefine the utility - customer relationship

SDG&E's VISION

SDG&E, in collaboration with key stakeholders, will create the foundation for an innovative, connected and sustainable energy future for our customers.

Shift culture from service provider to innovator of products

Our Pledge...To Be Customer Focused





By offering the right information to the right customers through the right channels at the right times, we enable customers to adopt smart energy solutions



Energy Use Summary for Week of <MM/DD/YYYY>

Bill Account # *****67890 (8306Century)
You are <##> days into your <##> billing cycle
Your part bill date is <MM/DD/YY>

Dear <First Name>.

Manage your energy costs by knowing how much you use. Log into My Account and click on the My Energy tab to start a full analysis of your energy

Gas Use Summary

Meter Number: 0123456

Amount of gas used is <##> therms since <date>.

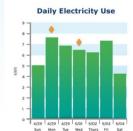
Electric Use Summary

Meter Number: ****4567

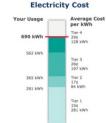
Amount of electricity used is <###> kWh since <date>.

Based on your electricity use, you are in Tier <#>.

Estimated data



Electricity Cost



These charts show a weekly view of your energy use. For more details and to analyze your energy use, log into My Account and click on the My Energy tab.

All calculations are approximate and may include estimated data. Please refer to your monthly bill for actual use information.

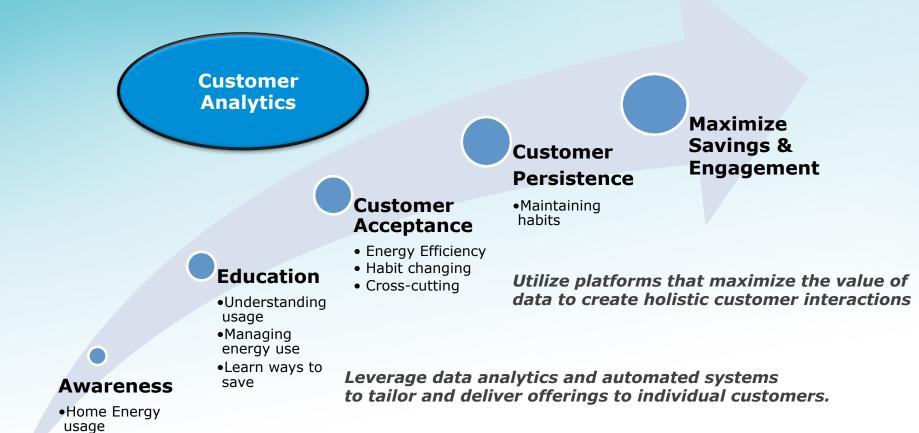
Savings Tips

To save energy and money try these tips:

- Use compact fluorescent lights in place of incandescent lights
- Watch your thermostat settings, and turn off furnaces when you're not home
- . Turn off computers when not in use

Customer Engagement Curve





Offer engaging solutions that make sense to customers and help them simplify and save.

Behavioral Programs: The Foundation for Utility Customer Engagement Strategies



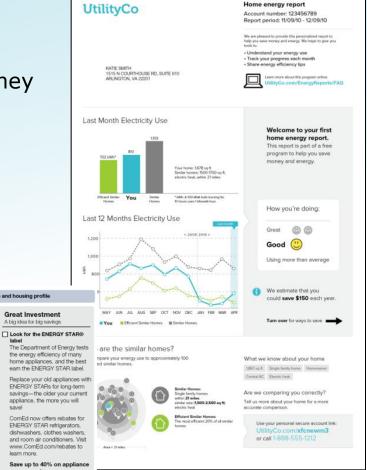
- Not all customers are alike Segmentation with proactive personalized messaging
- Providing the right products and services to the right customer via their preferred delivery channel is the key
- Rates + Programs + Technology + personalized customer engagement
 Success
- Increased energy savings and demand response AND increased customer satisfaction at a lower over-all cost of delivery...Integrated Demand Side Management

Home Energy Reports



A behavior program that provides participants with:

- Information about home energy use
- Ideas for how to save energy and money
- Neighbor comparison
- Personal comparison
- Recommendations
- Annual energy savings of 1.9% Elec 1.5% Gas



Action Steps | Personalized tips chosen for you based on your energy use and housing profile

Something you can do right now

and savings

☐ Set your thermostat for comfort

Heating and cooling your home

of your total energy use. By

comfortable and save energy.

When you are away from home

thermostat to an energy-saving

from your desired temperature is

level-a 5 degree adjustment

setting your thermostat

or sleeping, change the

a good rule of thumb.

thermostat for added

convenience.

\$165

Consider a programmable

appropriately, you can be

can account for more than 50%

Smart Purchase

Save a lot by spending a little

☐ Save with LED holiday lights

increase your electricity bill.

holiday lights, instead of

purchasing standard

(LED) lights.

bulb shapes

Holiday lights can add charm to your home, but they also

If you are in the market for new

incandescent bulbs, opt for new

Biggest Energy Saver - Winner Profiles



BIGGEST ENERGY SAVER: Erica F. and Family, Lakeside



SAVINGS

46.5%

1,356 kWh "When we first learned of the contest, my husband said, 'we're going to win this.' So, we started looking for ways to save energy. We changed chemicals in the pool so we could turn off the pool pump, we plugged our home entertainment system into a power strip and made sure it was off when we weren't watching it, and we turned off our computers instead of just letting them go to "sleep." Near the end, when it got close, we cut back on TV and washed our dishes by hand."

"I'll admit, we got *really* into the contest. All of the my friends knew about it and they wrote notes on my Facebook wall encouraging us to keep it up."

"We didn't win any of the three drawings for an iPad; but, now that I think about it, we saved more than enough money to buy a brand new iPad!"

MONTHLY DRAWING WINNERS

September: Josephine G., Alpine



SAVINGS VS 2010

34.2%

1,506 kWh

"Every time I can see that there are other people on the leaderboard saving more energy than I am, I'm motivated to save even more."

October: Linda H., La Mesa



SAVINGS VS 2010

42.8%

1,488 kWh

"I had no idea how much energy the 'can lights' in the kitchen used – and, I probably never would have thought to investigate that – but, the daily reminders motivated me to. Now, unless I need all of those lights, I use as few as possible."

November: Tracy G., Santee*



SAVINGS VS 2010

12.6%

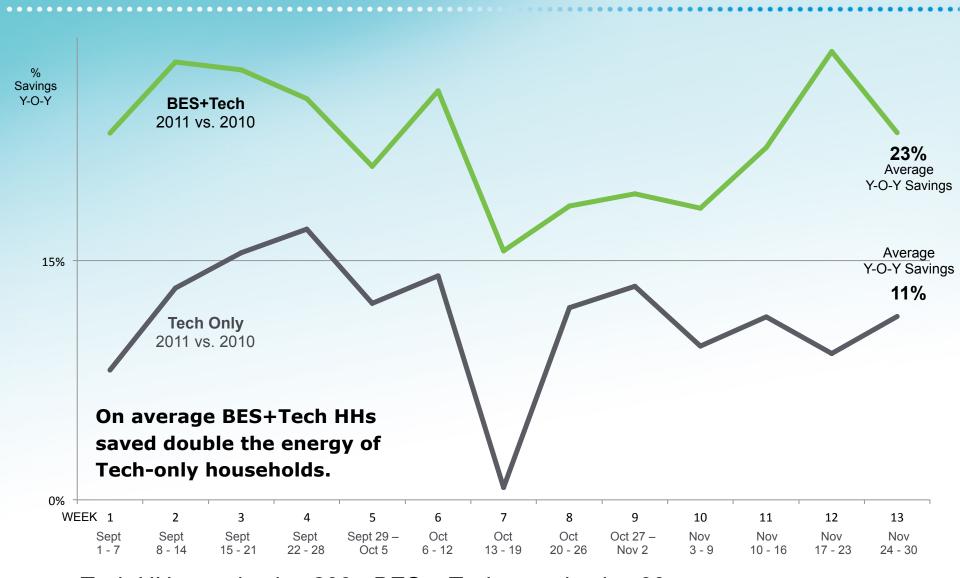
106 kWh

"We paid a lot of attention to the daily updates. In fact, when my boyfriend's brother came to visit, I saw our energy use going up. When he left, I could really see the difference. It 's just amazing how much we were saving."

*Joined 11/1/11; Only November data included.

Biggest Energy Saver Year-over-Year Average Daily Savings





Tech HH sample size 200 - BES + Tech sample size 33

San Diego Energy Challenge Success



Three primary goals:

- Enable access to consumption
- Empower residential customers to better manage their electricity use
- Support the use of third-party tools and software products

Components of the Challenge:

- Community-based: Customers "play" for a SDUSD middle-school and individual prizes
- Game mechanics: Customers earn points, prizes, and rewards for behaviors
- Multi-Platform: Customers are engaged on social networks, web and email

1,000,000+ Personalized customer messages sent

42,400 Customers receiving weekly energy emails

\$26,500 Prizes awarded to nine local schools

39 San Diego middle schools engaged

27% Web activation rate of emailed customers

Peak events with prize competitions

Energy Efficiency - overall energy savings of 6% during summer and 2% during winter.

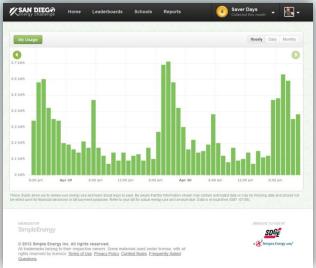
Peak Demand Reduction – on peak demand reduction of an additional 2.2%

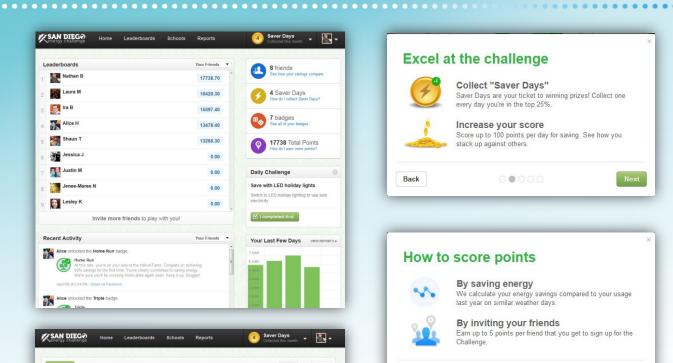


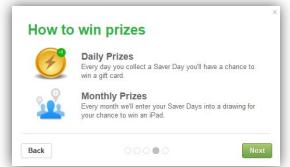
San Diego Energy Challenge User Experience





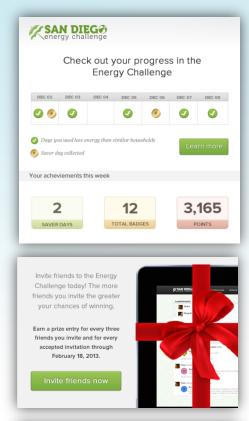






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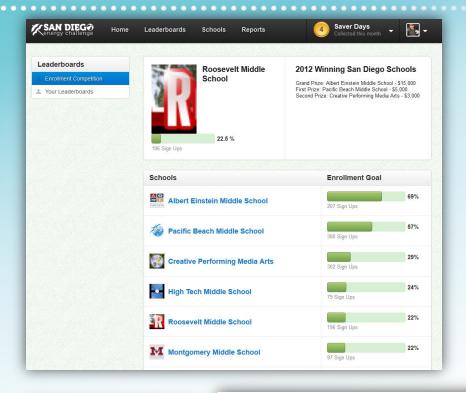
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San Diego Energy Challenge Community Experience













Jerry Sanders @MayorSanders

Are you up to the challenge of saving energy & supporting your @sdschools middle school? Sign up: sdenergychallenge.com/#sdenergychall...

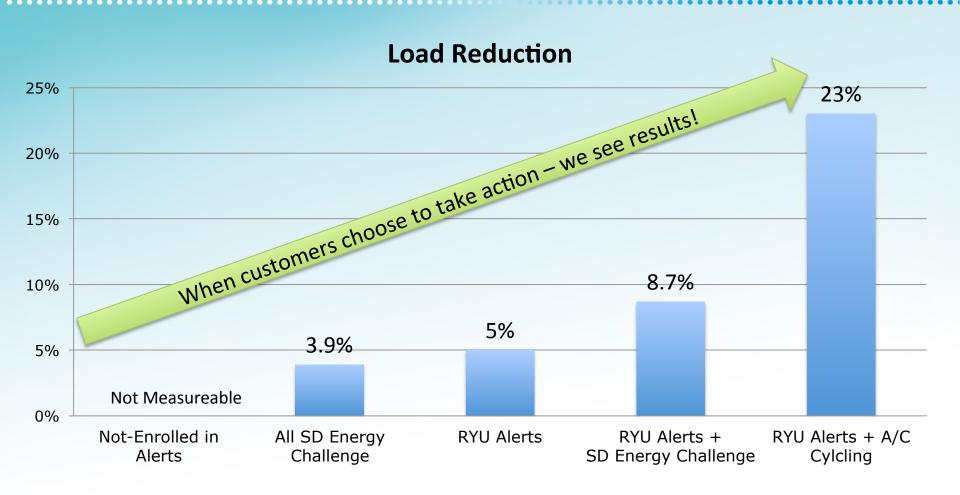


Save Energy & Help SDUSD Middle Schools Earn Cash Prizes

SDG&E is currently sponsoring the San Diego Energy Challenge contest. Through San Diego Energy Challenge, San Diego Unified School District (SDUSD) area residents are eligible to lower their bills and earn a bill credit on Reduce Your Use days, while simultaneously competing to raise money for the local middle school of their choice. Sign up for the program today to help our middle schools win cash grants!

Awareness & Engagement Drives Results





Note: San Diego Energy Challenge results are incremental to an approximate 6% behavioral conservation Reduce Your Use (RYU) is SDG&E's Peak Time Rebate Program (PTR)

Manage-Act-Save



ENGAGE = <u>Customer Analytics Platform</u>

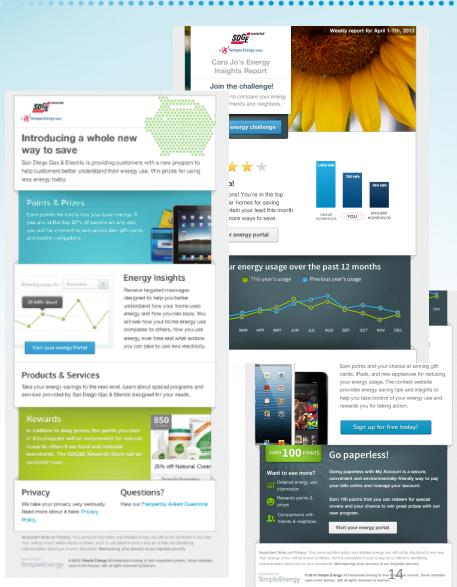
Analyze, segment and micro-target customers with focused messaging and will analyze customer response trends to integrate continuous learning...

ENLIGHTEN = <u>Energy Insights Reports</u>

Deliver customized (weekly) email or (monthly) paper reports to targeted customers that include relevant tips and offers they would expect to get from their trusted energy advisor...

ENTERTAIN = Gamification Platform

Facilitate a number of strategies to increase customer interest in learning about energy use including competition, badges, neighbor and historical comparisons, chances for drawings and rewards for actions...



Customer Centric Experience





Energy Insights



Rewards



Actions & Points



Badges & Feedback













Thank You

Questions?

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