DNV·GL

Behavior, Energy & Climate Change Conference

International Perspectives on Behavior Policy:

A Tale of Two Countries: Influencing Energy Use Behavior in Non-US Markets

Joseph Lopes, Gomathi Sadhasivan, Luisa Freeman DNV GL

October 20, 2015



1 DNV GL © 2013

SAFER, SMARTER, GREENER

A Tale of Two Countries Barbados & Dubai

Two DSM planning projects

Barbados

- Client: Utility
- Identify potential for energy use behavior change due to utility incentive programs
- Consumer and business surveys to identify existing end uses; behaviors re: usage and measure potential
- Result Design DSM portfolio to address most cost effective and achievable opportunities

Dubai

- Client: Regulator
- Identify potential for energy use behavior change due to building regulations
- Consumer surveys to identify awareness, behaviors regarding purchase/rent decisions, potential impacts of alternative policies
- Result Design building regulations related to real estate transactions, usage data, benchmarking and energy efficiency

How are they alike? Neither country has pursued DSM, very little customer information, limited internal analytical capability for DSM, strong cultures of stakeholder engagement in planning process

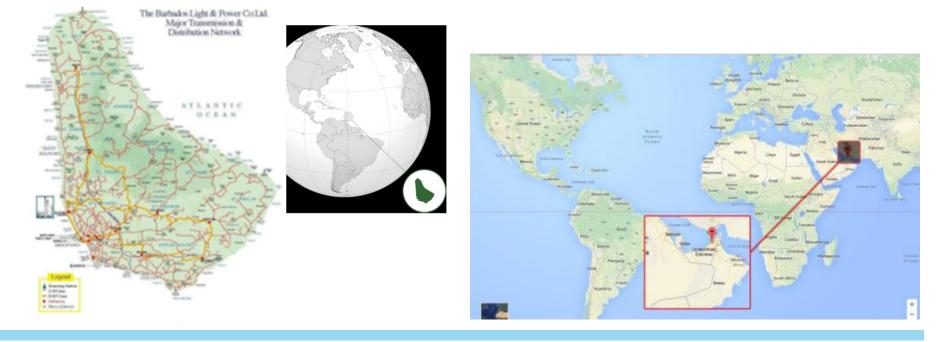
A study in contrasts

BARBADOS

- Area: 166 sq. miles
- Population: 277,000
- GDP per capita: U.S. \$16,000
- Weather: Temp. range 70 88° F
- Precip.: 70 in./year, trade winds

DUBAI

- Area: 2,707 sq. miles
- Population: 2.106 million
- GDP per capita: U.S. \$41,459
- Weather: Temp. range 60°-117°
- Precip.: 94 in./year (winter)



Customer type by load: Barbados vs. Dubai

| | | | | | | | ** | هـربـاء وم ricity&Water | | |
|----------------------|-------------------|------------------|-----------------------|-----------------|---|----------------------|---------------------|----------------------------|-----------------------|-----------------|
| Customer Category | # of Customers | % Cus- tomers | % Consump- tion | kWh/ account | | Customer Category | # of Cus- tomers | % Cus- tomers | % Consump- tion | kWh/ account |
| Residential | 106,154 | 85% | 33% | 2,825 |) | Residential | 421,434 | 73% | 31% | 21,913 |
| Commercial | 17,963 | 14% | 41% | 20,760 | | Commercial | 150,383 | 26% | 50% | |
| Industrial | 159 | 0.1% | 22% | 1,266,000 | | Industrial | 2,190 | 0.4% | | 1,192,694 |
| Others | 551 | 0.9% | 4% | 2,800,000 | | Others | 6,812 | 1% | | |
| Total | 114,817 | 100% | 100% | 7,858 | | Total | 580,819 | 100% | 100% | 51,150 |

Total annual consumption: 912,000 MWhTotal annual consumption: 35 million MWhSystem peak: 156 MW; 67% load factorSystem peak: 6,637 MW; 60% load factor

6 DNV GL © 2013 30-July-2105

than in Dubai and more volatile (fuel)

Barbados electric costs are 3-4 times higher

Electricity rates

BARBADOS

| Domestic (Resider | ntial | US\$ |
|-------------------|-------|--------|
| customer charge | \$ | 5.00 |
| kWh (100) | \$ | 0.08 |
| kWh (next 400) | \$ | 0.09 |
| kWh (next 1000) | \$ | 0.10 |
| kWh (over 1500) | \$ | 0.11 |
| Fuel charge/kWh | \$ | 0.21 |
| Overall Average | \$ | 0.33 |
| | | |
| Commercial US\$ | | |
| customer charge | \$ | 10.00 |
| kWh (100) | \$ | 0.09 |
| kWh (next 400) | \$ | 0.11 |
| kWh (next 1000) | \$ | 0.13 |
| kWh (over 1500) | \$ | 0.15 |
| Fuel charge/kWh | \$ | 0.21 |
| Overall Average | \$ | 0.41 |
| | | |
| Industrial US\$ | | |
| customer charge | \$ | 150.00 |
| Energy (kWh) | \$ | 0.06 |
| Demand (KVA) | \$ | 11.00 |
| Fuel charge/kWh | \$ | 0.21 |
| Overall Average | \$ | 0.35 |

DUBAI

| Residential / Commercial | | Indus | trial | | | |
|------------------------------|------------------------|--------------------|--|-------------|----------------|--|
| Consumption/ month | Slab tariff | 1 | | | | |
| G 0-2000 kWh | 23 fils / kWh | Consumption/ month | | Slab tariff | | |
| Y 2001-4000 kWh | 28 fils / kWh | 0-10000 kWh | | 23 fils / | 23 fils / kWh | |
| 0 4001-6000 kWh | 32 fils / kWh | Y | 10001 kWh & Above | 38 fils / | kWh | |
| 8 6001 kWh & Above | 38 fils / kWh |] | | | | |
| Consumption/ month – Res. | Slab tariff per kWh | | Consumption/ month - Industrial G:0-10000 kWh | | Slab tariff | |
| G:0-2000 kWh | US\$.06 | | | | per kWh | |
| | | | | | US\$.06 | |
| Y:2001-4000 | \$.08 | | Y:10001 kWh | | | |
| kWh | Ţ. Ċ Ċ | | | | \$.10 | |
| O:4001-6000 kWh | \$.09 | | and above | | | |
| R:6001 kWh and above | \$.10 | | | | | |

SG6

SG6 We do not need to retain the AED or fils original table. I just kept it there so you can see how I converted it to USD and what my source was (DEWA, of course :)) Sadhasivan, Gomathi, 10/18/2015

Survey – Demographic profile

Home Ownership Status Own/buying 93.2% 5.3% Rent 1.5% Occupied without rent House Type Single-family detached 94.6% 2.1% Single family attached 2.1% Apartment building 2-4 1.2% Apartment building 5+ Gender (respondents) Male 33.1% Female 66.9% Nationality (census) Bajan (Afro-Caribbean) 90.0% 4.0% Euro-Bajan 6.0% Other

| Home ownership status | Owned outright | 29% |
|-----------------------|--------------------------------|-------------------|
| | Bought on a mortgage | 9% |
| | Rented | 56% |
| | Provided by employer | 6% |
| | Provided by a public housing | |
| | scheme | 1% |
| Candan | Mala | (10) |
| Gender | Male | 61% |
| | Female | 39% |
| Age Group | 18 to 24 | 8% |
| | 25 to 29 | 21% |
| | 30 to 34 | 27% |
| | 35 to 39 | 19% |
| | 40+ | 25% |
| Income | Below \$1600 | 26% |
| | \$1600 to \$2665 | 12% |
| | \$2666 to \$5332 | 18% |
| | \$5333 and above | 27% |
| | Prefer not to say / Don't know | 16% |
| Nationality | Emirati | 12% |
| Nationality | Expats | 88% |
| | | |
| Marital Status | Single | 29% |
| | Married - with children | 54% |
| | Married - no children | 14% |
| | Other | 3% |
| Employment Status | Working | 020/ |
| Employment Status | Working Not working | <u>83%</u> 17% |
| | | 1/ 70 |







Barbados

DNV GL © 2013 20-Oct-2015

SAFER, SMARTER, GREENER

Overview

Caribbean island just north of South America

125,000 electric customers served by Barbados Light & Power Co. (BLPC), acquired by Emera (Canadian) in 2010/2011

High dependence on imported oil for generation

 high and volatile electric prices (fuel adjustment most of bill): U.S. \$0.15-\$0.25 + \$0.25-\$0.45 fuel charges

No organized DSM initiatives to date

• Tax incentives for solar thermal water heating (35% sat.)

2012 IRP issued early 2014, recommended DSM study

DSM study commissioned in 2014, retained DNV GL

• Project conducted from February to September 2015

Objectives and Scope of the BLPC DSM Study Project



Project initiation

• Research and work plan development

Conduct surveys & on-sites (design/ _____ train local contractor)

Develop framework

Conduct energy and DSM assessment/potential study (DSMAssyst[™])

Evaluate market potential

- Best measures
- Program concepts



DSM action plan

Identify appropriate DSM programs

Monitoring and tracking plan

- Key information needed:
 - Baseline appliance/end use data
 - BUT, no current market research!
 - Availability and awareness of energy efficiency products – no prior surveys
- Key results needed:
 - How much saving potential is there and in what market segments and measures
 - What costs are associated with these savings?

Capacity

building

Introduction and

training for staff

and stakeholders

Barbados survey design

Target populations (by rate class: res./domestic, small comm. medium/large)

- Local Contractor (DNV GL-trained) Completed 200 household, 283 business (C&I) surveys
- Res mostly phone, C&I mostly on-site, Conducted Nov. 2014 Jan. 2015

Types of questions

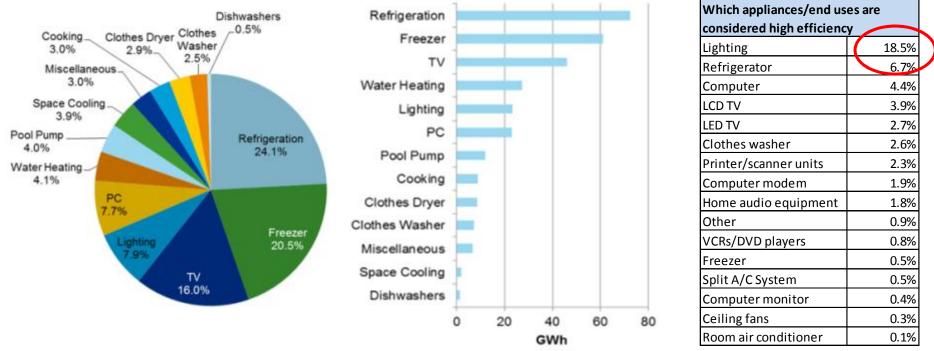
- Customer types (business type)
- How is electric bill paid? (owner/landlord)
- Building vintage, size, construction, roof color, windows

Residential end uses:

cooling, water heater, refrigeration, lighting, other

- Age, size, type (proxies for efficiency)
- Cooling operations (thermostat, use patterns, fans)
- Water heat (solar thermal, tanks, instant, on-demand, boosters)
- Lighting (incandescent, CFL, fluorescent, LED, controls); high/low use
- Other (washers, dryers, pools, TV, set-tops, PCs, other)
- Specific high-efficiency equipment
- Interest in efficiency; What info. would help?
- Demographics

Results: Baseline residential energy use



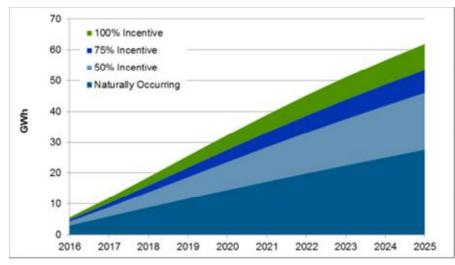
- Average Barbadian household consumes just under 3,000 kWh/yr.
- 1/3 of single family households have air-conditioning equipment, but most only use it to cool down briefly
- 10% of households have 2 refrigerators, 100% have 1; 20% have freezers
- Only lighting has a significant saturation of high-efficiency
- 35% of residences have solar thermal water heating

Results: Survey questions on interest/awareness

| How Inter save ener | | | | oderate to high interest in learning bout energy | | | |
|--|-----------------|----------------|--|--|--|--|--|
| 9 or 10 7 or 8 | Very interested | 35.9% 16.0% | | ¼ of residents not interested in | | | |
| 5 or 6 | | 13.5% | | learning | | | |
| 3 or 4 | | 8.3% | | | | | |
| 1 or 2 | Not interested | 26.3% | | | Type of Information interested in | | |
| | | | | | Tips on how to save money and conserve energy61.6%Tips on how to make my home more energy efficient56.6% | | |
| Residents are mostly interested for energy savings | | | | tips | Information on rebate and incentive programs24.7%Having an energy audit done | | |
| Some interest in incentives, audits renewables | | | | s and | on my home 11.8% Renewable Energy for Wind | | |
| 1/3 of residents not interested in information | | | | | or Solar PV15.8%Not interested in any information32.8% | | |

Strong potential for savings in Barbados Achievable Energy Savings by Sector

Residential Sector Savings



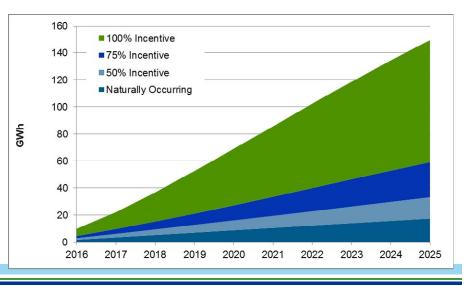
Primary measures:

- Comparative bills/Behavioral Program
- Refrigerators/refrigerator recycling
- Freezers/freezer Recycling
- Pool Pump
- TV
- LED

Business Sector Savings

Primary measures:

- Lighting: Controls, Outdoor LEDs, T8 Fluorescent
- Package A/C (DX)
- ENERGY STAR Cooking
- Energy Star office equipment
- Ductless Split-System air conditioners
- Variable Speed Drives for motors



Barbados: Key design features for how to change behavior

| Barriers and considerations | Design features | | |
|---|--|--|--|
| Limited awareness of concepts | Public awareness campaign | | |
| Limited knowledge of products | Educational components | | |
| Product availability and lack of experience among suppliers and contractors | Trade ally program | | |
| High incremental costs between standard and high efficiency options | Incentives of 50% of incremental cost to help reduce first cost while limiting DSM budget outlay | | |
| Need for aggressive engagement with high potential sectors | Business association engagement for hotels and other key segments | | |

Conclusions - Barbados

| Survey indicates strong consumer interest in information and DIY energy efficiency | Low adoption of high- efficiency appliances/end uses – availability and awareness - except lighting (sporadic) | Low consumption and use of cooling reflects high prices and volatility |
|---|---|--|
| Small, but significant percentage of customers (1/4 – 1/3) not interested in energy savings | Refrigeration/2 nd units and freezers have the most usage and most potential (low efficiency and 50/60 cycle issue) | Strong indications of intentions to take action to achieve savings if tips and incentives provided |



Dubai



DNV GL © 2013 20-Oct-2015

SAFER, SMARTER, GREENER

Overview

Part of the United Arab Emirates, fast growing economy based on retail, tourism and shipping

Government utility – Dubai Electricity and Water Authority (DEWA)

High dependence on oil for generation

Recent nascent DSM initiatives planned in 2013

• DSM potential study and action plan completed, but limited implementation to date

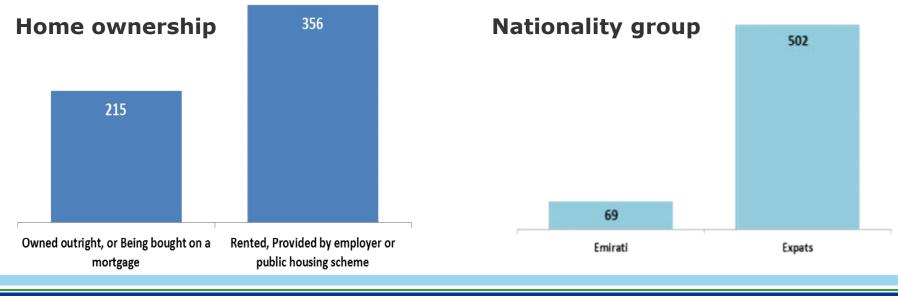
Regulator responsible for enabling regulations for achieving government targets – 30% savings by 2030 for UAE

Retained DNV GL to design building regulations

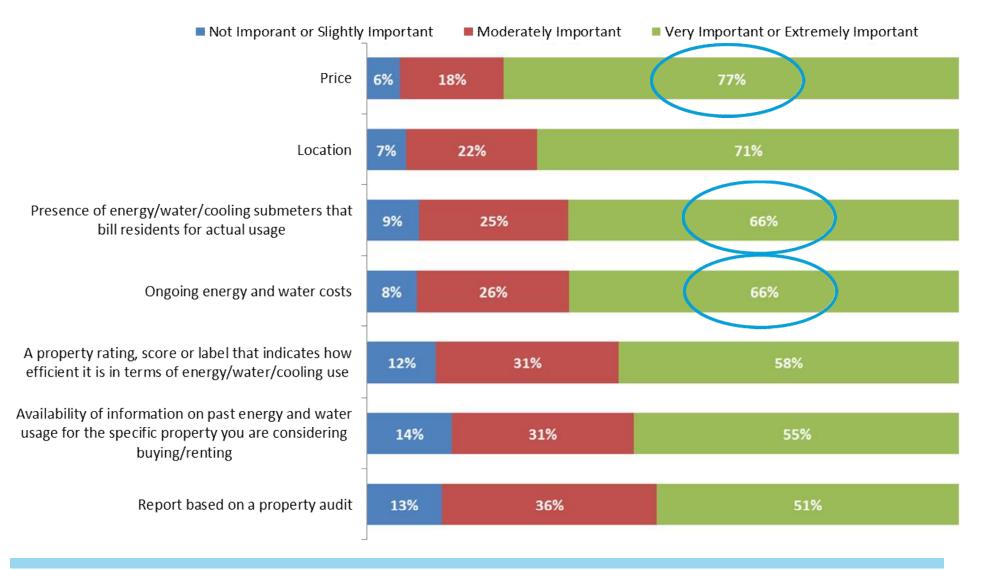
• Project conducted from Nov. 2014 – July 2015

Scope of study and sample

Regulations for mandating audits, submetering, benchmarking and data disclosure Online survey of members of an existing consumer panel Survey fielded April 23, 2015 – May 12, 2015 Approximate average completion time ~ 14 minutes Findings based on 571 completed surveys Sample – representative and diverse



Importance in property search/selection



20 DNV GL © 2013

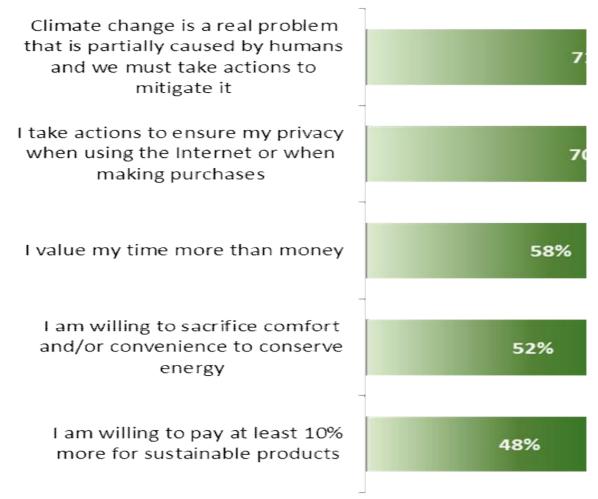
Likelihood to install/adopt energy and water efficiency measures/retrofits in home in response to the following

Extremely Unlikely or Somewhat Unlikely Moderately Likely Extremely Likely or Somewhat Likely General Tips about things you could do to reduce 7% 21% energy use Detailed information about how much 9% 21% 66% electricity/water your home/appliances use Mandatory energy and water submeters to enable 11% 21% billing each unit for actual use An Appeal to Dubai residents to take personal action to address excessive use 10% 24% 64% Educational campaigns to increase awareness of 10% 23% the of energy/water use issue Voluntary energy/water submeters to enable 10% 24% 62% billing each household for actual use About 10% across Rating, score or label to show how efficient the all questions are 9% 25% property is compared to others/best not going to do anything! Voluntary building energy/water audits to identify specific improvements for reducing 11% 25% Mandatory building energy/water audits to 12% identify specific improvements for reducing 24% Voluntary targets for society to reduce energy/water use by a certain date 11% 26% 57%

Note: 3-7% of respondents stated 'Don't know/ Not applicable' for each question and have been omitted from charts.

Market profile – values and attitudes

Strongly or Somewhat Agree



- 46% stated that energy and water usage costs are quite high and unaffordable
- 70% are very or extremely interested in lowering the amount they pay for energy and water usage
- 27% does not have central air conditioning and receives cooling from personal air conditioners (window or split)
- 32% of those with district / central cooling pay a flat amount that does not vary with consumption

Conclusions - Dubai

Survey indicates consumer support for regulatory elements Price signals via sub-metering rises to the top as a preferred mechanism Consumers value information – both general tips for EE and based on past usage

Almost half the market perceives total electricity and water costs to be high

Strong indications of intentions to take action to achieve savings

Result – Regulatory Framework

A regulatory framework for building retrofits to enhance efficiency, delivers timely information and protect customers.

1. Energy and Water Audits & Retrofits

Audits

Energy and water efficiency audits establish baseline consumption and efficiency improvements

Retrofits

Voluntary action based upon audit recommendations: retrofits and behaviour changes.

4. Information Disclosure to 3rd Parties Protections regarding data on buildings and premises to third parties.

For buildings and accounts with

3. Benchmarking & Disclosure

Consumers and market actors to

have access to building data for

making informed decisions.

multiple premises, sub-meters are to

2. Sub-Metering

be installed

DNV.GL



Comparative Conclusions

25 DNV GL © 2013

SAFER, SMARTER, GREENER

Comparative Conclusions: Doing Market Research

Barbados

- Lack of technology and customer preference resulted in many face-toface interviews (businesses)
- Limited local capacity for energyrelated survey research, extensive training required
- High level of technical competence (e.g. load studies) but lack of specific DSM experience
- Excellent utility cooperation re: data provision, general responsiveness to data request

Dubai

- Privacy is key! Both respondents and the client overly cautious about intrusiveness of survey research
- Many agencies wanted the information...
- But NOBODY wanted to provide basic data to enable us to do surveys
- Must take into account cultural norms (e.g. personal and business freedom), biases
- Very complex societal structure and rules impacts sample design SG13

How are they alike? Lack of familiarity with energy behavior research, limited local capacity, no good baseline info for DSM planning purposes

SG13 ownership status and government bodies that preside over different zones - freehold and non freehold and free zone vs non free zone. Sadhasivan, Gomathi, 10/18/2015

Comparative Conclusions re: Energy Behavior

- Contextual issues are important to capture
- The capacity to alter behavior is key: e.g.,
 - technical potential
 - product availability/compatibility
 - product prices
- What are people's general attitudes about taking action? Do they typically
 - Want to be given information only
 - Want to be presented with a good deal (e.g. monetary)?
 - Want to do good for society?

Characteristics impacting potential for behavior change and ways to encourage it

| Barbados | Dubai |
|--|--|
| Respectful, resourceful | Entitled, cutting edge |
| Egalitarian, self directed society | Paternalistic society, dependent on others |
| Strong tech potential | Strong tech potential |
| High energy rates and bills (big price signal) | Subsidized rates, high bills (no price signal) |
| Moderate to low usage | Very high usage |
| Limited product availability, high cost to obtain, high prices | Some product availability, cost not an issue, other features |
| High need for information on types and value of actions | Interest in information on taking personal control |

DNV.GL



Questions?

DNV GL © 2013

SAFER, SMARTER, GREENER

DNV GL Energy assists our clients in delivering a safe, reliable, efficient, and sustainable energy supply around the globe.

Joseph S. Lopes Barbados Light & Power Company DSM Study Project Manager Dubai Regulatory Supervisory Bureau Study – Subject Matter Expert

Joseph.lopes@dnvgl.com

516-277-1087

www.dnvgl.com

SAFER, SMARTER, GREENER