DESIGNING PROGRAMS FOR SUCCESS:



Designing a
Behavioral Program in NY –
Changing Recycling &
Energy Behaviors

BECC 10/19/2015, Sacramento Lisa A. Skumatz, Principal Skumatz Economic Research Associates Inc, skumatz@serainc.com, 303/494-1178

THE STEPS

Figure E.1: The "Flow" of the Toolkit and Decision-making/Implementation for a Social Marketing Campaign

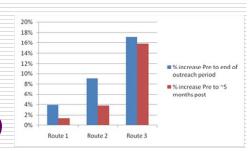


MAKING IT COME TOGETHER

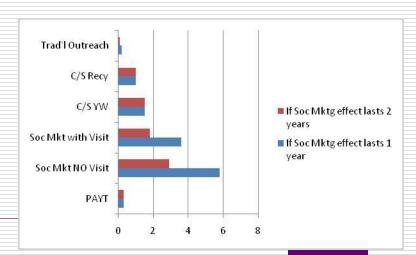
- □ A story of theory, Plan A, and Plan B
 - Thanks to Tompkins County, NYSERDA; research & real
- ☐ Steps:
 - Background:
 - ID Targets & Barriers:
 - Plan:
 - ☐ Experiment / Quasi (Neighborhoods):
 - □ Measurement Plan: Baseline & On-going
 - Plan & Refine Interventions:
 - Stakeholder feedback
 - Implement interventions:
 - On-going measurement:
 - Analysis and conclusions
 - Refinement and on-going



MAKING IT COME TOGETHER - BACKGROUND



- □ Background:
 - Similar work in Colorado, New England, and Chicago area – knowledge of impacts, strategies, costs
 - Goals in recycling & energy / linkages
 - Challenges in measuring energy... a concern
 - □ Partnerships for recycling measurement
- Focus on elements missing in other projects
 - Cost
 - Retention / persistence
 - Cost-effectiveness (C/E)
 - Relative C/E



Source: Skumatz & Freeman, "Getting the Most from Colorado's Recycling Programs & Infrastructure – Social Marketing Toolkit", 2011



MAKING IT COME TOGETHER - GOALS & MEASUREMENT



- ☐ ID targets & barriers:
 - County / under-recovery of plastics after 3 yrs; value
 - ☐ Increased recovery floats all boats + plastic focus
 - Energy behaviors secondary
- □ ID Targets:

Target	Theory	Plan A	Plan B	Issues
Energy: ~2-3% savings, 1 yr	Neighborhood measurement & Individual	Neighbor- hood data only	Behavior change – 5-10% net increase in 2 target behaviors (cold wash, therm 1-2°	Severe Utility data access problems; data loggers \$
Recycling: 7-10% all recyclables tons relative to control, 2 yr	Neighborhood measurement	Originally recycling percent change	Modified to recycling only basis; considered partic goals but not possible (cluster of ununiform cans)	EOW week recyc coll'n; trash routes not same as recyc
Recycling: Decreased 1-7 in sort (20%), 2 yr	Waste Sort pre/post difference	Added; plastic issue later	Same	Seasonal always an issue

MAKING IT COME TOGETHER - MEASUREMENT & RETENTION PLAN

Targ	jet	Theory	Plan A	Plan B	Issues
desigr	imental with 3 porhoods	Suggests adding one baseline neighborhood for Hawthorne	Adding 4 th neighbor-hood	County looking for 4 th "similar" neighborhood; otherwise 3	Measurement needs to follow recycling trucks; similarities OK
& was	ne tons te osition	Pre period trash & recy trucks by neighborhood; 3 pre-WCs	4 neighbor- hoods; omitted trash tons	Same	Some seasonal issues, hence relative to baseline
Baseli energy behav	У	Baseline survey in 1,2,3	No survey in 4 th / Hawthorne	Same	E & R behaviors; attitudes/demog
On-go measu - recy	urement	Truck tons by neighborhood, EOW on-going+EOM 2yrs	Add 4 th neighbor-hood; deleted trash	Must interrupt routes/ not "clean"; additional cost	"Power" considerations; cost for on-going
On-go energy behav	у	Prefer neighbor- hood energy reads / n.a.	Pre/post survey only; plus 12, 24 mos,	Same	Consistent with revisions to data & goals

MAKING IT COME TOGETHER TRACKING

- Detailed cost tracking for each intervention wave – design, material & labor cost (separately tracked) plus measurement costs
 - For scaling up
 - For cost-effectiveness calculations
 - Compare to impacts in tonnage tracking for waves

Table E.1| Outreach / Delivery Costs Per Household (excluding design work, all time "valued", including volunteer)

	Cost per Household \$25/hr	Cost per Household \$45/hr	Residential Recall	Impact on Recycling
Bill Inserts	\$0.03 to \$0.05	\$0.05 - \$0.08	Not tested	Not tested
Cart Hangers	\$0.46 to \$0.76	\$0.74 - \$1.20	High	High
Direct Mail	\$0.53 to \$0.58	\$0.61 - \$0.66	High	Medium
Door to Door				
Outreach	\$3.50 to \$4.00	\$5.20-\$11.75	Medium	High
Email	\$0.00 to \$0.01	\$0.00 to \$0.01	High	Medium to High
Newspaper/Radio	Depends	Depends	Not tested	Not tested
Phone Calls	\$0.65 to \$0.73	\$1.08 - \$1.23	Low	Low

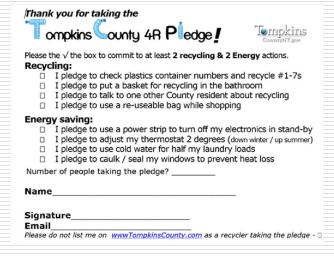
Source: Skumatz & Freeman, "Getting the Most from Colorado's Recycling Programs & Infrastructure – Social Marketing Toolkit", 2011

MAKING IT COME TOGETHER -MESSAGING & INTERVENTIONS

- □ Plan Interventions / Refine with focus groups+
- ☐ Messaging: 5 or fewer behaviors
 - Habit Writing down behavior change plan building in behavior change; commitment
 - Information / address barriers (knowledge of plastics, space, add bath recy, SS, current weak performance, GHG)
- ☐ Elements preferred:
 - Public facing commitment yard signs* / updatable decals on carts (up to 5 behaviors)* / window sticker / card
 - Collateral on carts*, doors, & mailed
 - Email, text, phone calls priority / challenges vs. competitions
 - Web site / club
- Behaviors first, then barriers & motivations, 2 rounds of behaviors

MAKING IT COME TOGETHER -MESSAGING & INTERVENTIONS

- In-person interventions in 1 neighborhood; same collateral with walk-through;
 - 2 visits; contact info
 - Prefer pairs
- □ ID barriers / refine terminology & logos with focus group





MAKING IT COME TOGETHER –
NEXT STEPS

- □ Focus group & refine materials
- ☐ Training & tracking
 - Baseline sort
 - Baseline tracking underway
 - Baseline survey
- □ Expect 3 month blitz; ~4 touches
- □ On-going and Post-measurement & surveys
- Analysis of immediate attributable effects
 - Impacts, costs, cost-effectiveness (cost/impact)
- □ Post post tracking for 2 years
 - Retention & refined estimates of cost-effectiveness
- County uses lessons for more effective outreach

MAKING THE DESIGN COME TOGETHER

- □ A story of theory, Plan A, and Plan B
- Complexities in this location
- Energized stakeholders
- Hope some lessons useful to you
 - PLEASE include costs, cost-effectiveness, retention in your plan!!!
 - Save budget for the follow-up or you don't know your C/E
- ☐ Stay tuned / next year's BECC?





Warm /

Cold

Cold

Cold

Cold

THANK YOU!!

Questions?

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