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BECC, Sacramento October 19, 2015

## Wise Intertemporal Decisions are Hard

### Time delays

- Introduce risk and ambiguity
- Result in abstract construal that lacks visceral quality
- Intra- and interpersonal distance
  - Obesity epidemic
  - Insufficient pension savings
- Collective action complications for
  - Infrastructure investments
  - Pro-environmental action



Immediate Consumption Frequently the Status Quo → Status Quo Bias

"WHEN OUR CHILDREN'S CHILDREN LOOK US IN THE EYE AND ASK IF WE DID ALL WE COULD TO LEAVE THEM A SAFER, MORE STABLE WORLD, WITH NEW SOURCES OF ENERGY, I WANT US TO BE ABLE TO SAY YES, WE DID." –BARACK OBAMA, JANUARY 2014

## How to Give the Future a Chance?

#### Cognitive interventions

- Make future-benefits the default option
  - Query theory: Weber et al., *Psychological Science*, 2007
- Concretize future self
  - (Bartels & Urminsky, 2011; Hershfield, Goldstein, Sharpe, 2011)

#### Motivational interventions

- Induce mortality salience
  - (Wade-Benzoni et al., 2012)
- Prime legacy motives
  - Zaval, Markowitz, Weber, Psychological Science, 2014
- □ Priming a long & good past that appears to be mirrored into the future
  - Hershfield, Bang, Weber, Psychological Science, 2014

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## How to Give the Future a Chance? Part 1

(Johnson et al, 2007; Weber et al., 2007)

### Query Theory

- Judgment and choice tasks involve (implicit) generation of arguments for different courses of action (*queries*)
  - "arguing with yourself"
- Queries issued sequentially
- Normatively inconsequential variations in context influence *order* of queries
- Query order matters
  - lower recall success for later queries

# "Delay": Typical *default*: immediate-benefit option

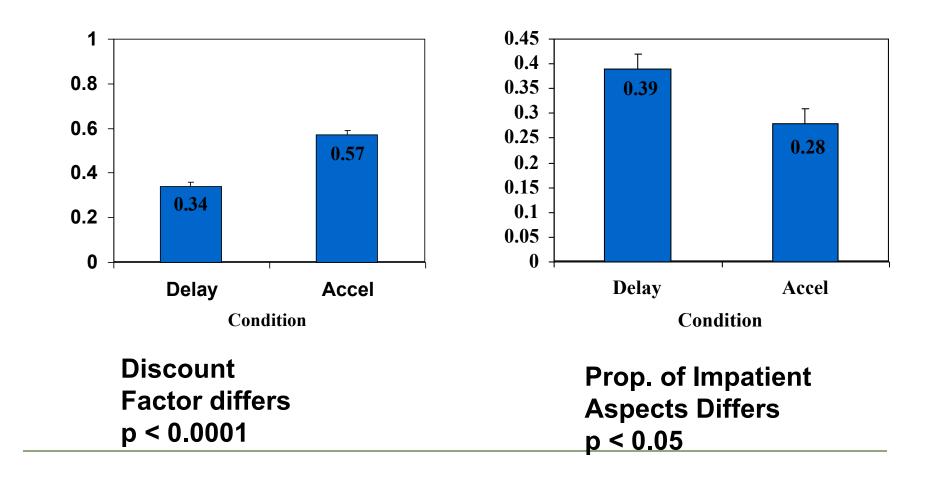


"Accelerate": Possible to assign future-benefit option as choice default

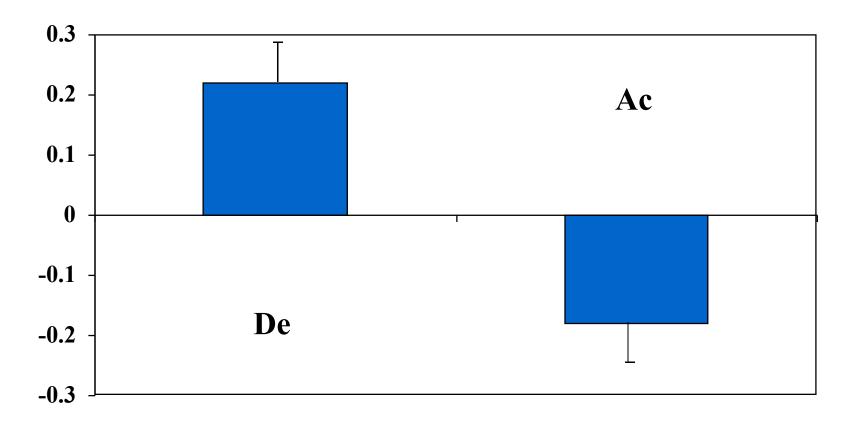


## Results, Study 1

### Weber, Johnson et al., Psych Sci, 2007)



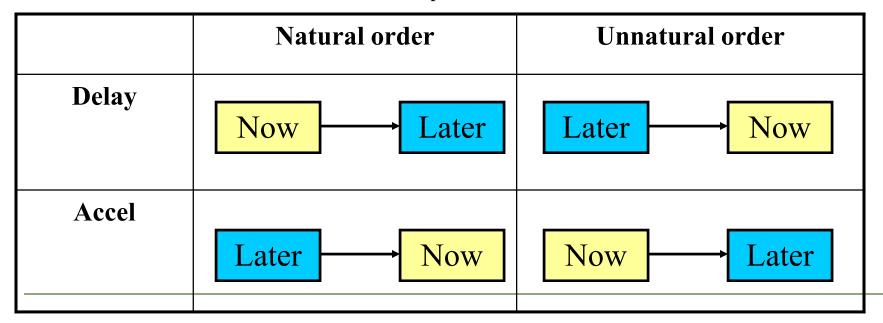
# **Result – Aspect Clustering**



p < 0.01

# Rationale for Experiment 2

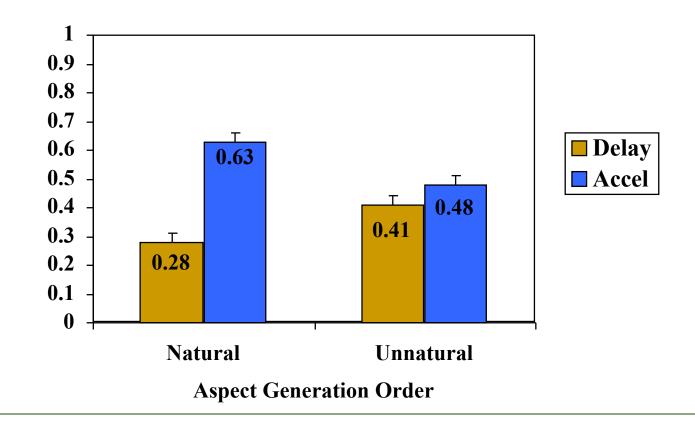
Can asymmetry in discounting under the two frames be reduced or eliminated by reversing the natural order of queries?



**Aspect Generation Order** 

## Study 2 "unnatural" order makes the asymmetry disappear

**Discount Factor** 



# Making the "Future Option" the Default Works for Environmental Decisions

- CFL vs. incandescent bulbs
  Dinner, Johnson, Goldstein, Liu, 2011
- Green vs. brown electricity sources
  Pitchert& Katsikopoulos, 2008

How to Give the Future a Chance? Part 2 Zaval, Markowitz & Weber, *Psych Science*, 2015

- Legacy motivation favors pro-social, intergenerational action (Wade-Benzoni, Tost, Hernandez, Larrick, 2012)
- Legacy motives and climate change action?
  - Two studies, Mturk, n=245 and 312
  - New 3-item metric, based on Loyola Generativity Scale ( $\alpha$  = .82)
    - "It is important to me to leave a positive legacy"
    - "It is important for me to leave a positive mark on society"
    - "I care about what future generations think of me"
- Study 1 provides correlational evidence
- Study 2 provides causal evidence

### Study 1

#### Zaval, Markowitz & Weber, Psych Science, 2015

Score 0.5 ō Please note that 1 O compensation re 0.0 tal r MTurk S Intention ์ and Donate to 7 ະ 0 -0.5 -**Belief** Belief, Intention Keep for m f Donation 0 **Bottom Quartile:** Total 0 \$1.75; 22% donated -1.0 -Top Quartile: \$3.41; 31% donated 2 -3 -1 0 -2 1 Legacy Motives Z-Score

### Study 2

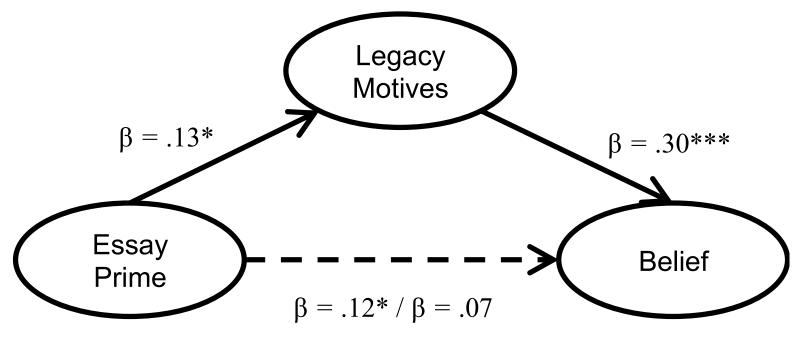
 Manipulate accessibility of legacy motives to enhance environmental action

### What do you want to be remembered for?

For this writing task, we would like you to think about what you want <u>future generations</u> to remember you for when you're gone. In answering this question, you might think about ways in which you will have a positive <u>impact on other people</u>, skills or knowledge you will <u>teach others</u>, or aspects of your personality that you would like to be remembered for. In the space below, please **write a brief essay** describing your response to this question and try to be as honest as you can be.

## Study 2: Effect of legacy induction

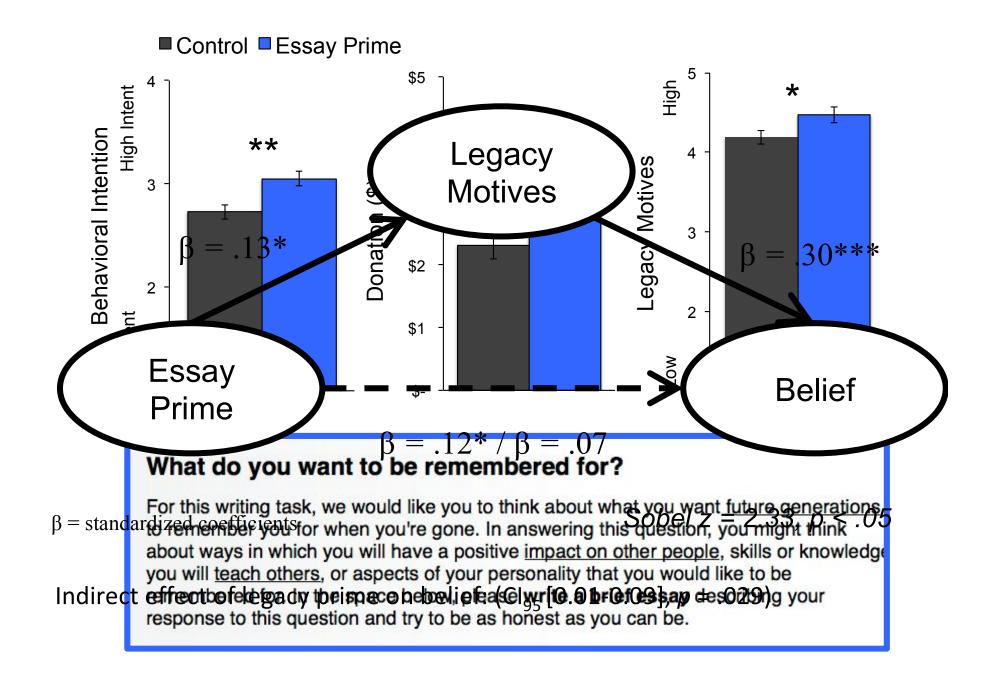
Zaval, Markowitz & Weber, Psych Science (2015)



 $\beta$  = standardized coefficients

Sobel *z* = 2.33, *p* < .05

Intent: F(309) = 3.17, p = .002; Donation: F(1,309) = 8.979, p = .003; Belief; F(1,309) = 4.08, p = .040Legacy: F(309) = 5.64, p = .018



# Priming a long past Part 3 Hershfield, Bang, Weber, *Psych Sci*, 2014

 "The longer you can look back, the farther you can look forward" Churchill, 1944

### Gott's (1993) principle

 Best estimate of future duration of an entity is its past duration

### Environmental action

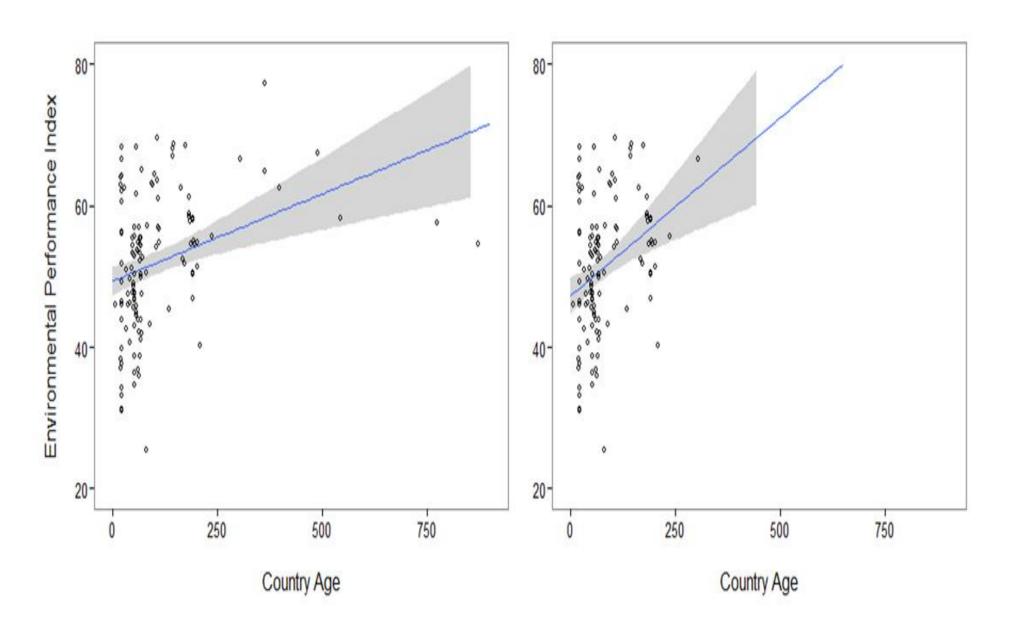
 tradeoffs between current costs and future benefits (Wade-Benzoni, 2002)

# Study 1: Correlational Evidence at Country Level

- Environmental Performance Index (EPI)
  - Yale U: 10 categories of environmental health and ecosystem vitality
- Country age
  - CIA World Factbook, for 131 countries
- Covariates
  - GDP and Worldwide Governance Index (World Bank)

(A)

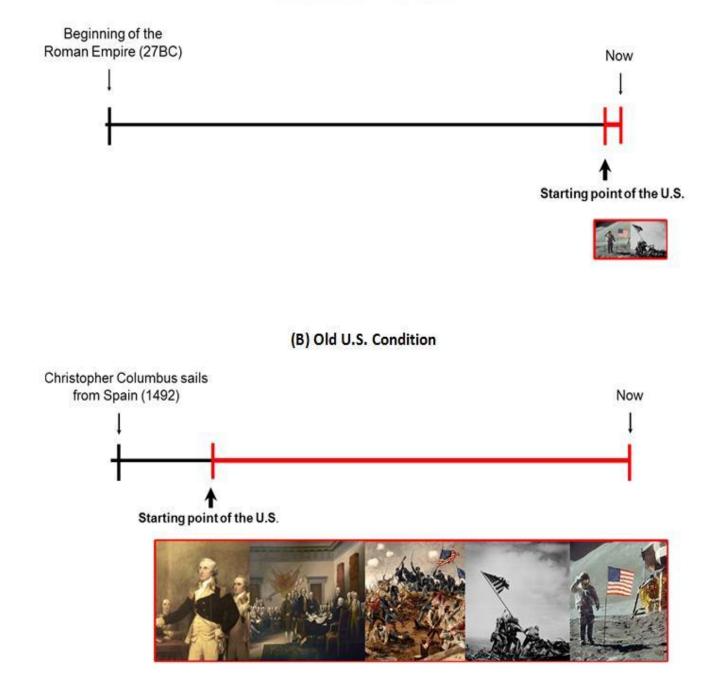
**(B)** 



# Study 2: Causal Evidence at Individual Level

- N = 499
- Young-US vs. Old-US condition
- DV = willingness to invest in environment
  actual donation to NGO
- Moderator
  - Closeness to Future Generations
    - Inclusion of others in self (Aron et al, 1992)
    - Future self continuity scale (Ersner-Hershfield et al, 2009)

#### (A) Young U.S. Condition

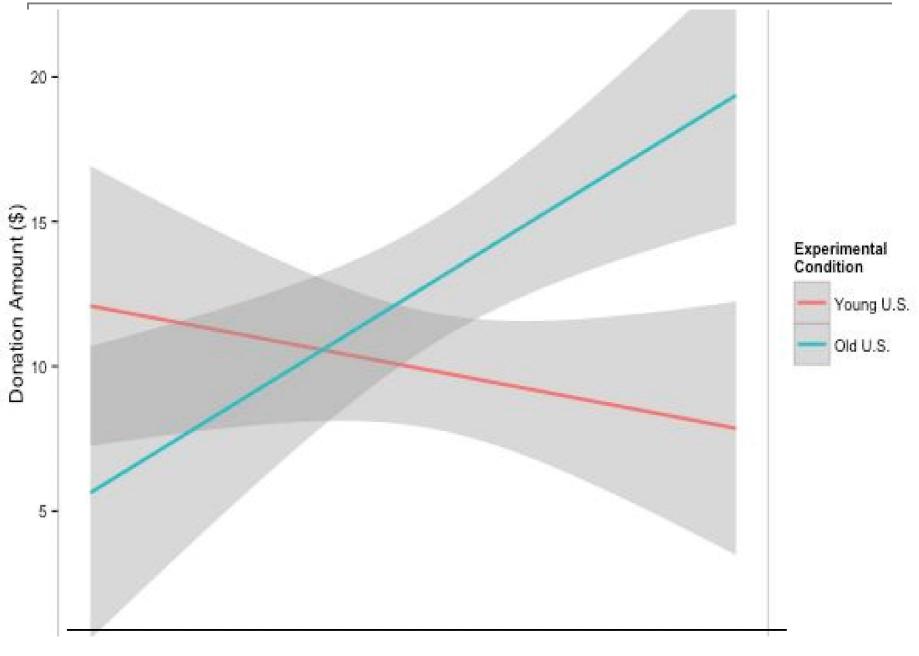


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# Results

- Effect of condition on donation
  \$13.13 for old-US vs. \$9.84 for young-US
- Interaction between condition and closeness to future generations



Closeness to Future Generations

# Conclusions

- Future *can* be made more salient
  - Interventions often "signposts" not nudges
    - Ungemach, Camilleri, Johnson, Larrick, Weber, 2015
- Multiple mechanisms
  - Cognitive
  - Motivational
- Multiple tools
  - Future-option as default
  - Legacy goal activation
  - Creating a long(er) past as a mirror
- Which tools work through which mechanisms?
- What are best ensembles for choice architecture interventions?

## Thank You

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- NSF Grant SES-0951516
- SocialSci Grant 01W13SS4051
- Princeton Institute for International and Regional Studies Communicating Uncertainty Project



Center for Research on Environmental Decisions



Center for Decision Sciences Columbia Business School