COMMERCIAL RECYCLING PROGRAMS: WHAT DRIVES THESE BEHAVIORS?





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TOPICS COVERED

- Context
 - Traditional & non-traditional barriers
- Barriers
- Key drivers
- Actionable recommendations

WHY CONSIDER ENTRY INTO COMMERCIAL WASTE MANAGEMENT?

- □ Why?
 - 40-60% of stream/Goals
 - Big bang/fewer actors
 - Low cost
 - A few key streams
 - Job creation (10:4:1), GHG
 - Program access, aesthetics...
- Why not / Barriers?



TRADITIONAL BARRIERS

Attitude Awareness Believe Businesses chocs committment Conversient Cost Employees Expectations Financial Lazy Management Materials Mindson Offered Optons Place Recycling Resources Services ource Space Staff Soons Think Volume Waste

Generator Side

- Space / screening
- Optional recycling → Cost / split incentives / volumes
- Management disinterest / non-local
- Hassle
- □ Training / retraining
- □ BUT...
- □Less studied, but IMPORTANT, problems
 - □ → Invoices & contract barriers
 - □ → Knowledge gaps & right-size
 - □ → Bidding and joint economies

City Side

- Heterogeneous
- Authority
- Politically tough
- Full plate
- Market "working"
- □ BUT...
- □ False heterogeneity
- Small / med / lg;
- □ Several key materials

CAN solve some (space); not others (\$?)

CUSTOMER ISSUES -CONTRACTS & INVOICES

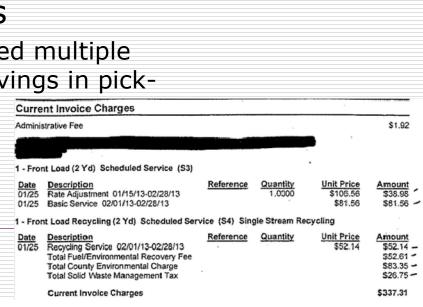
Majority report NO PROBLEMS, but...

No problems 72.0% 28.0% Missed automatic renewal rollove 20.0% 80.0% Couldn't negotiate/ reduce rates 15.4% 84.6% Couldn't bring in provider for recycling/organics 8.3% 91.7% They don't live up to the agreement 16.0% 84.0% Couldn't switch service level 4 0% 96.0% Wanted to cancel but couldnit 29.6% 70.4%

■Yes □No

CITY CAN ENCOURAGE BIDDING —
Oversubscribed service
IMPORTANT BECAUSE...

- Right-sizing
- Awareness of options
- Savings
- Options to avoid extra fees & improve conditions / clauses
- Joint services / economies
 - SERA Statistical analysis showed multiple services saw SUBSTANTIAL savings in pickup/base fees
 Current Invoice Charges
- → Businesses unaware!
- City can educate



ECONOMICS AS A DRIVER -

- Hauler fees affected by tipping fees
- Government levers are limited
- One state has counties that work it TWO ways
- □ → Surcharges on tipping fees / enviro fees
- ☐ →AND exemption of recycling & organics from sales tax
- SERA statistical survey found 3x greater uptake in organics programs in counties with high differentials
- □ <u>CITY CAN AFFECT</u>



WHAT DRIVES COMMUNITY INTERVENTION? SURVEY & SERA STATISTICAL ANALYSIS

- Goals (local & state & variations)
- Authority (available, currently taken) & regulations
- Hauler situation
- Political support
- Residential progress
- Com'l success (local & regional)
- Cost

- Region
- Tip fees
- Demographics
- Size / urban / rural
- Processing
- Market access
- Activists & models
- Other...
- → Analyzed "Drivers" May not be what you think!



COMMUNITY DRIVERS?...

May not be what you think...

- 3 Key factors:
- ☐ Goals / plans
- Activist Staff
- Residential progress
- ☐ <u>Cities</u> can MAKE THIS HAPPEN

	Topic	Driver	Not
	Goals established	\square	
	"Green" image	$\overline{\checkmark}$	
	Business interest	N N	
	Residential progress	\square	
	Facility investment	V	
	Size / urban / suburban	V	
	Landfill shortage		V
	Disposal tip fees		V
	Region of the country		V
Market access			
	Staff activity		
	Regional planning agency	$\overline{\checkmark}$	
	Council / commissioners (electeds)		\checkmark
	Voters		$\overline{\checkmark}$
	Haulers		$\overline{\checkmark}$
	Local task forces		$\overline{\checkmark}$
	State planners		$\overline{\checkmark}$

Source: Skumatz Economic Research Associates research ©

THANK YOU!!



Questions?



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Thanks for filling out surveys that help support analyses like these! National: www.garbageandrecyclingsurveys.com